#### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): June 7, 2019

## CBRE GROUP, INC. (Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

**400 South Hope Street** 25th Floor Los Angeles, California (Address of Principal Executive Offices) 001-32205

File Number)

94-3391143

(IRS Employer Identification No.)

90071

(Zip Code)

(213) 613-3333

Registrant's Telephone Number, Including Area Code

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

		-								
Chec	ck the appropriate box below if the Form 8-K filing is intended to simul	taneously satisfy the filing obligation of the registrant under	er any of the following provisions:							
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)									
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12(b))									
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))									
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))									
Secu	rities registered pursuant to Section 12(b) of the Act:									
	Title of each class	Trading Symbol(s)	Name of each exchange on which registered							
	Class A Common Stock, \$0.01 par value per share	"CBRE"	New York Stock Exchange							
	cate by check mark whether the registrant is an emerging growth compact ( $\S240.12b-2$ of this chapter).	uny, as defined in Rule 405 of the Securities Act of 1933 (§	230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of							
			Emerging growth company $\Box$							
	emerging growth company, indicate by check mark if the registrant ha uant to Section 13(a) of the Exchange Act. $\ \Box$	s elected not to use the extended transition period for comp	lying with any new or revised financial accounting standards provided							

This Current Report on Form 8-K is filed by CBRE Group, Inc., a Delaware corporation (the "Company"), in connection with the matters described herein.

#### Item 7.01 Regulation FD Disclosure.

On June 7, 2019, the Company posted an investor presentation to its website at https://ir.cbre.com/events-and-presentations/presentations/default.aspx. A copy of the investor presentation is attached as Exhibit 99.1 to this Current Report on Form 8-K.

The information included in this Current Report on Form 8-K under this Item 7.01 (including Exhibit 99.1 hereto) is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.									
(d) Exhibits									
Exhibit No.		Description							
99.1 *	CBRE Investor Presentation								
*E '1 11	1.1								

<sup>\*</sup> Furnished herewith.

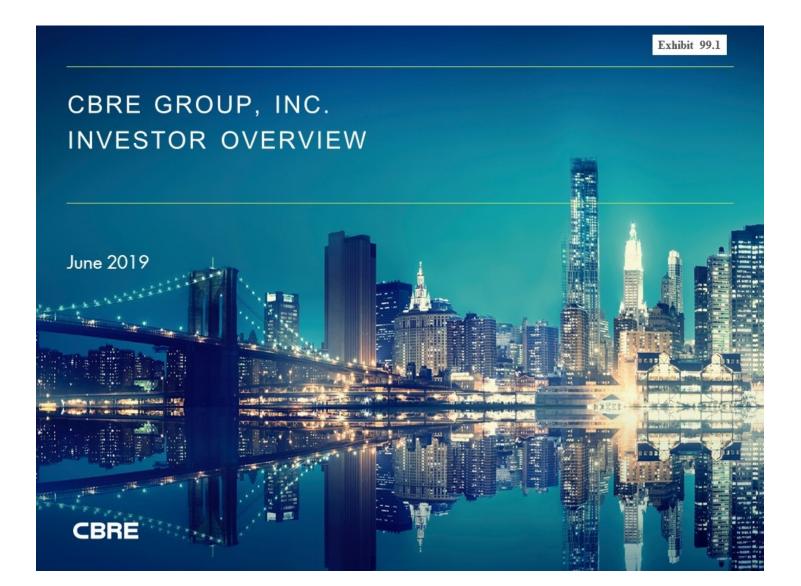
#### Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: June 7, 2019 CBRE GROUP, INC.

By: /s/ Dara A. Bazzano

Dara A. Bazzano Senior Vice President, Global Finance and Chief Accounting Officer



#### Forward-Looking Statements

This presentation contains statements that are forward looking within the meaning of the Private Securities Litigation Reform Act of 1995. These include statements regarding CBRE's future growth momentum, operations, market share, business outlook, and financial performance expectations. These statements are estimates only and actual results may ultimately differ from them. Except to the extent required by applicable securities laws, we undertake no obligation to update or publicly revise any of the forward-looking statements that you may hear today. Please refer to our first quarter earnings release, furnished on Form 8-K, our most recent annual report filed on Form 10-K, and our most recent quarterly report filed on Form 10-Q and in particular any discussion of risk factors or forward-looking statements therein, which are available on the SEC's website (www.sec.gov), for a full discussion of the risks and other factors that may impact any forward-looking statements that you may hear today. We may make certain statements during the course of this presentation, which include references to "non-GAAP financial measures," as defined by SEC regulations. Where required by these regulations, we have provided reconciliations of these measures to what we believe are the most directly comparable GAAP measures, which are attached hereto within the appendix.



## The Global Leader in an Expanding Industry

Integrated services to commercial real estate investors and occupiers



#### **Scale And Diversity**

- 6.1 billion square feet under management #1 Leasing
- 480+ offices worldwide<sup>2</sup>
- Serves clients in over 100 countries<sup>2</sup>
- Serves over 90% of the Fortune 100
- Over 87,000 transactions in 2018

## Market Leadership

- 0
- #1 Property Sales#1 Outsourcing
- #1 Appraisal & Valuation
- #1 Property Management
- #1 US Commercial Developer
- \$107 billion AUM<sup>3</sup>

## **Leading Global Brand**

- · Lipsey's #1 CRE brand for 18 consecutive years
- One of the World's Most Ethical Companies awarded by Ethisphere Institute for six straight years
- S&P 500 company since 2006
- Named FORTUNE's Most Admired Real Estate Company for 2019

See slide 48 for footnates



Intense Focus on Client Outcomes

CBRE STRATEGIC PRIORITIES Top Talent: Leadership and Production

Premier Platform, Notably Digital & Technology

Scale, Connectivity and Culture

Strategic Investment, Notably M&A and Digital & Tech

Thoughtful, Intensive Cost Management

CBRE INVESTORDECK | 4

#### Where Does CBRE Derive Its Revenue?

Global market leader across virtually all CBRE business lines

Total Fee Revenue<sup>1</sup> \$10,838



2018

Deploy institutional capital into real estate development

Represent buyers and sellers of real estate; arrange financing

Represent tenants and landlords in leasing transactions

Manage Properties (Over 6 billion square feet):

- Outsourcing manage facilities and projects for occupiers
- Property Management for investor owned property Investment Management – deploy institutional capital into real estate Provide valuations and mortgage servicing

See slide 48 for footnotes

0%

### Growing into a Better Balanced and More Resilient Business

Contractual revenues today are larger than the entire company in 2006

\$10,838
Development & Carried Interest<sup>3</sup>

Capital Markets<sup>4</sup>
\$2,520 (23%)

Advisory Leasing
\$3,080 (28%)

75% of total fee revenue

Contractual Sources<sup>6</sup>
\$5,102 (47%)

2018

Total Fee Revenue1:

Total Fee Revenue<sup>1</sup>:
\$3,742
Development, Carried Interest & Other<sup>2</sup>

Capital Markets<sup>4</sup>
\$1,383 (37%)

Leasing
\$1,479 (40%)

2006

\$ in millions

(%) - share of total fee revenue!

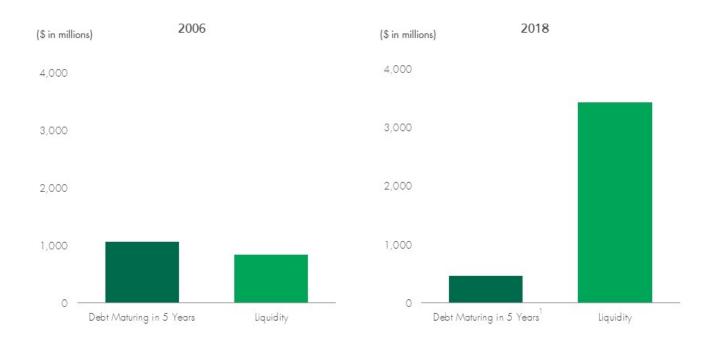
59% of total fee revenue

Note: 2018 fee revenue reflects ASC 606. We have not restated 2006 figures, and fee revenue for 2006 continues to be reported under the accounting standards in effect for that period.

See slide 48 for footnotes



## CBRE's Financial Flexibility Has Improved Dramatically



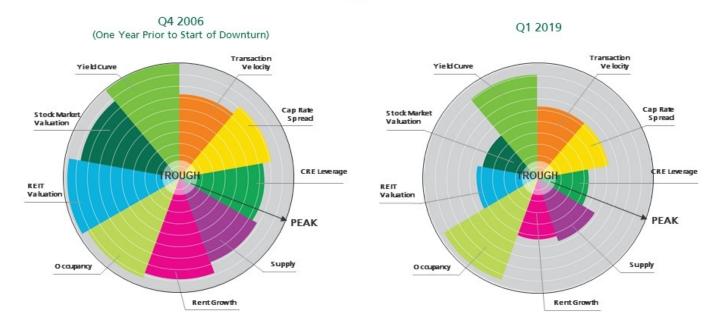
<sup>1.</sup> Reflects March 4, 2019 refinancing of \$300 million USD term loan. New maturity date is March 4, 2024.

Note: As of December 31, 2006 and 2018, respectively. Liquidity is defined as cash and cash equivalents plus unused amounts under the revolving credit facility.

CBRE INVESTORDECK | 7

## CBRE Cycle Radar - Markets in Balance

Current measures of economic and CRE cycle suggest an extended cycle from here



CBRE proprietary Cycle Radar for Commercial Real Estate charts measure relative percentile for each metric at a point in time against the trailing 16 year history. The outside line represents the highest observed value for each metric over the last 16 years and the middle of the chart represents the lowest observed value.

See slide 51 for framotes and methodology Source: Real Capital Analytics, CBRE-Econometric Advisors, Federal Reserve, BaA Merrill Lynch, FactSet

**CBRE** 

## Three Structural Tailwinds for Commercial Real Estate Services

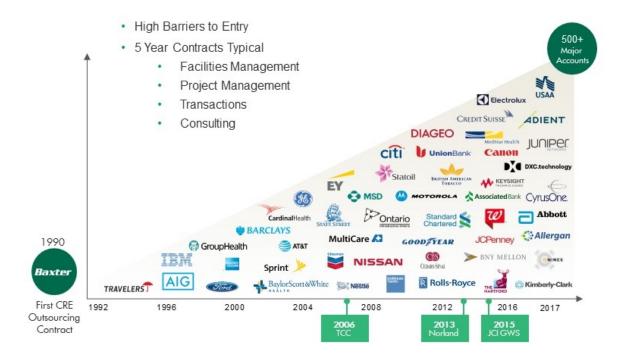
1.	Outsourcing –	Occupier .	Acceptance of	Outsourced	Commercial	Real	<b>Estate Services</b>
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- 2. Asset Allocation By Institutional Investors to the Commercial Real Estate Asset Class
- 3. Consolidation Customers are Driving Consolidation to Global Industry Leaders

CBRE

## Tailwind 1 - Occupiers of Real Estate Increasingly Turn to Outsourcing

CBRE's market leading position driven by both organic growth and strategic M&A

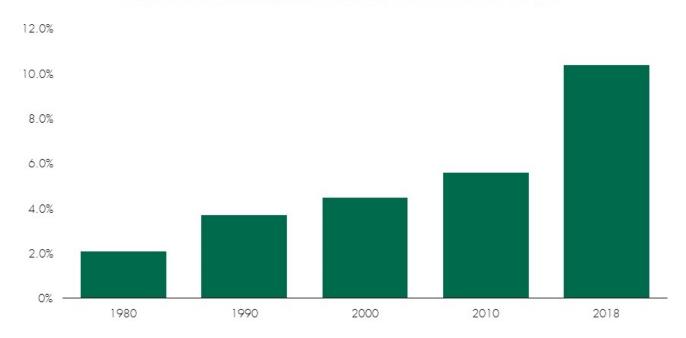




## Tailwind 2 - Increasing Institutional Ownership of CRE Drives Demand for Services

Institutions are more frequent users of CRE services vs. legacy ownership

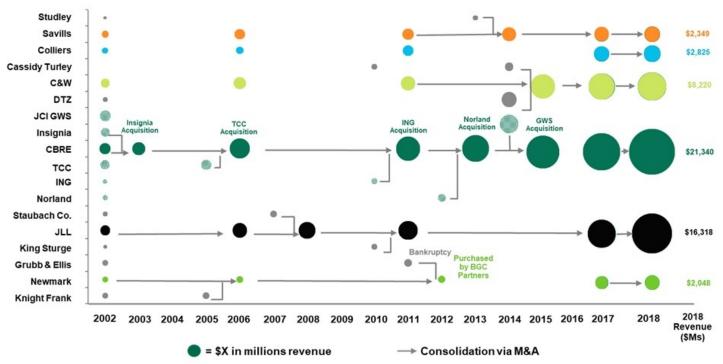
#### Institutional Asset Allocation to Real Estate has Increased Strongly Over Time



Source: NAIOP, Federal Reserve Board of Governors, The Conference Board, Pension & Investments, Hodes Weill & Associates

CBRE

## M&A: CBRE Holds the Market Leading Position in a Consolidating Industry CBRE has pursued and won 5 of the 12 mergers noted below (did not bid on other 7)



Notes: Revenues of private companies are estimated; CBRE 2015 gross revenue includes four months of actual gross revenue from the acquired GWS business while under our ownership, annualized for illustrative purposes; other public companies are as reported, with Savills revenue translated to US Dollars. C&W's 2015 revenue is a proforma figure to adjust for the acquisitions of Cassidy Turley and DTZ. 2017 and prior figures have not been adjusted for ASC 606. 2018 figures reflect ASC 606 and are not directly comparable to prior year figures.

CBRE

## We Believe Digital Opportunities Significantly Exceed Disruption Risk

- · Focused technology investments further differentiating CBRE and its professionals
- CBRE can make impactful investments at a smaller percentage of company spend vs others

## Sample of CBRE Technology Investments

#### CBRE Floored



SaaS Interactive Creation of 3D Floor Plans and Virtual Environments

#### CBRE Deal IQ



SaaS CRM and Deal Management Platform

#### Deal Flow & Connector



CBRE's Listing and Digital Marketing Platform

**CBRE** 

www.cbre.com/vantage

# host

- Experience 'platform as a service' (patent pending)
- 80+ active client opportunities with recurring annual SaaS revenue







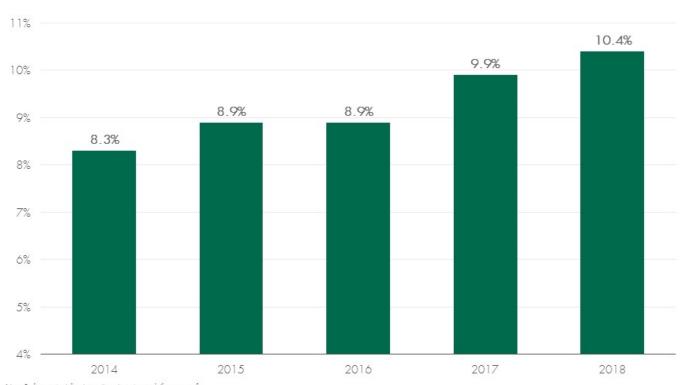
PERSONALIZED HOME SCREEN

**ROOM BOOKING** 

MAPPING & WAYFINDING

**CBRE** 

## CBRE Has Increased Profit Margin While Improving Business Mix



Note: Profit margin defined as adjusted net income "/fee revenue".

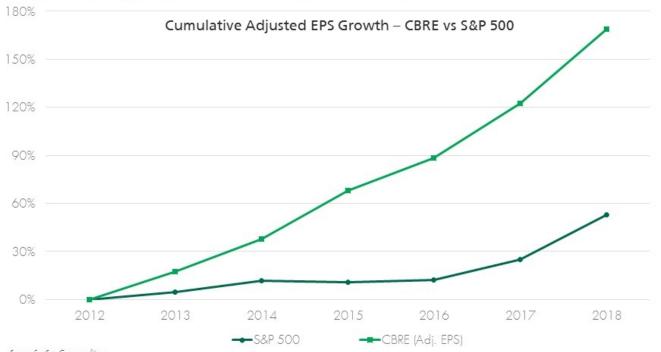
Note: 2016 and 2017 adjusted net income margin figures were restated for ASC 606. We have not made a similar restatement for 2014 and 2015, and adjusted net income margin figures for such periods continue to be reported under the accounting standards in effect during those periods. 2018 adjusted net income margin figures reflect ASC 606.

See slide 48 for footnotes



## Track Record - High-Quality Earnings Growth Materially Outpaced the Market

Nine consecutive years of double-digit adjusted EPS growth<sup>1</sup> Leverage ratio<sup>2</sup> declined to 0.6x in 2018 from 1.7x in 2012

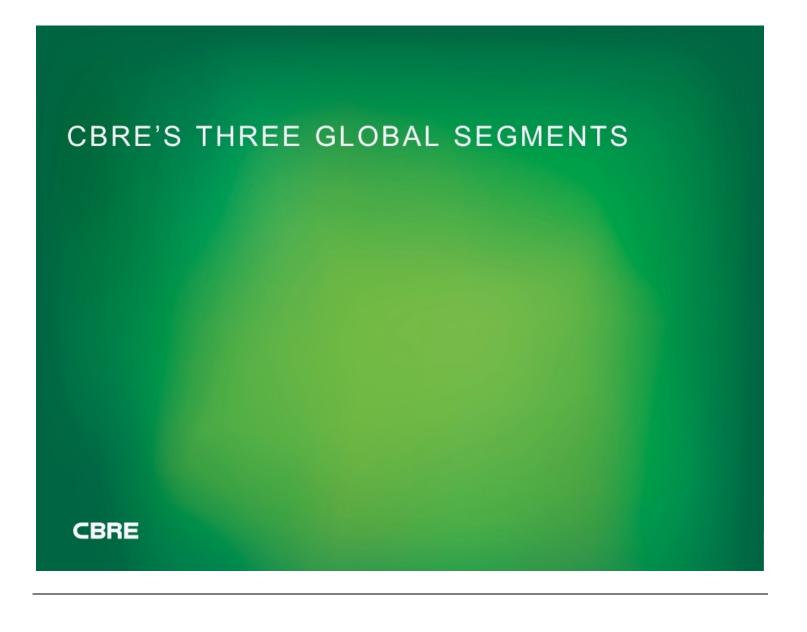


Source: FactSet, Company fillings

Note: 2016 and 2017 adjusted EPS were restated for ASC 606. 2016 adjusted EPS did not change, and 2017 was restated by \$0.02 per share at less than 1% of adjusted EPS. We have not made a similar restatement for 2012-2015, and adjusted EPS for such periods continues to be reported under the accounting standards in effect for those periods. 2018 reflects ASC 606.

See slide 49 for footnates





## CBRE Reorganization: 2018 Actual Results in Three New Global Segments



## **Advisory Services**

#### \$151B of Lease Transaction Value in 2018



60% tenant rep/40% landlord rep1

#### \$230B of Property Sales Transaction Value in 2018<sup>2</sup>









Note: Charts above reflect fee revenue as a percentage of total fee revenue in the Advisory Services segment.



\*Reflects all leasing including activity for \*\* Only includes Property Management as Project GWS accounts

INVESTOR DECK | 19 Management is measured in dollar value

## Advisory Services - Advisory Platform for Occupiers & Investors



#### PROPERTY TYPES

- Office Industrial & Logistics
- Retail
- Multi-Family
- Hotels
- Specialty



#### ADVISORY CAPABILITIES

- Workplace Strategy
- **Labor Analytics**
- **Economic Incentives** Supply Chain Analytics
- Retail Analytics
- Portfolio Services



#### PRACTICE GROUPS

- **Mall Specialty** Life Science
- **Data Centers**
- **Energy & Sustainability**
- Healthcare/Seniors

#### around the globe: Law Firms Tech & Media · 80 sales management

professionals

In our local offices

- · 650 research professionals
- · 600 marketing and communications professionals
- · 70 geographic information systems professionals
- · 10 digital sales professionals

#### SALES SUPPORT

Marketing

Research

Sales Management

**Digital Sales** 

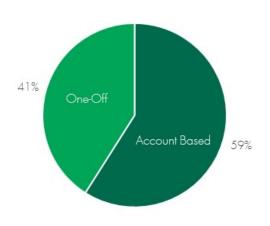
**DIGITAL & TECHNOLOGY** 

As of December 31, 2018 CBRE

## Advisory Services - Account Based Leadership Demonstrates CBRE's Differentiation

## Almost 60% of Large Leasing Transactions Come From Account Based Relationships

Top 25 US Office Occupier Leasing Transaction Mix – Entire Market<sup>1</sup>



#### CBRE Account Based Execution is a Relative Strength and Contributed to Share Gains





Marker percentage measured in square feer of leasing transactions. Data represents Top 2.5 deals data for each marker and is collected quarterly in local markers through joint efforts between CBRE marker leaders.
 Sales Management and Research. Percentages above are estimates. Data may be incomplete and is not representative of the entire marker. The information is meant to be used for directional purposes only.



## Advisory Services - Driving Client Value with Integrated, Global, Relationships



CBRE's global footprint allows us to do more for our largest clients in the Americas



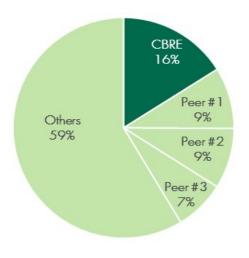
CBRE's best-in-class transaction capabilities enhances relationship with our largest Facilities Management clients



## Advisory Services - Top Talent: CBRE Cap. Mkts. is the Leader Across the Largest Markets

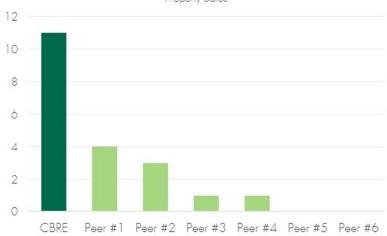
CBRE is the Overall Leader in Capital Markets

Share of US Property Sales per RCA



## CBRE Capital Markets has Broad Leadership Across the Largest Local Markets

# of Markets (of the top 201) with #1 Market Position: 2018 US Property Sales

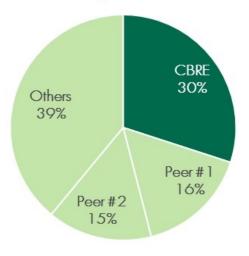




## Advisory Services - Top Talent: CBRE Leads on the Largest Occupier Leasing Transactions

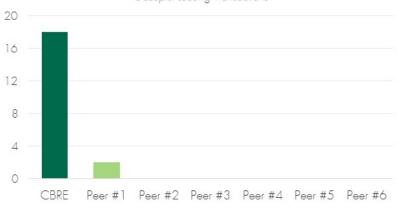
### CBRE Does More of the Largest Leasing Transactions

Share of Top 25 US Office Occupier Leasing Transactions\*



## CBRE Most Often the Local Market Leader in US Occupier Transactions

# of Markets (of the top 201) with #1 Market Position: 2018 US Office Occupier Leasing Transactions

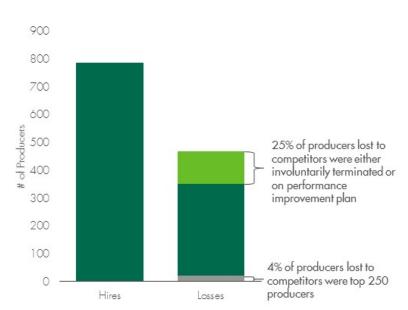


See slide 49 for footnates.

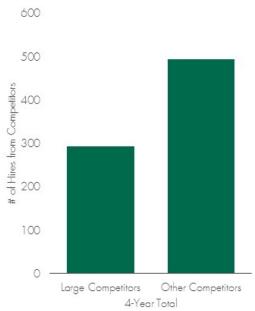


<sup>\*</sup>Note: Data representing 25 deals data for each market and is collected quarterly in local markets through joint efforts between CBRE market leaders, Sales Management and Research. Percentages above are estimates. Data may be incomplete and is not representative of the entire market. The information is meant to be used for directional purposes only.

## 4-Year Summary: Hires and Losses from and to Competitors (U.S.)



#### Boutique Competitors are Increasingly Less Competitive



Note: Hires do not include hundreds of internal hires and hires from non-direct competitors



## ACCOUNT-BASED CONTRACTUAL BUSINESS

4 Major Service Offerings
49,000 Employees
100+ Countries

500+ Contractual Client Portfolios

95% Client Satisfaction

#### MISSION

Create measurably superior client outcomes by improving occupant experiences through safe, engaging and high performing workplaces.

## Integrated Account Solutions Comprising Four Major Service Lines

#### Facilities Management

- Typical 3-5 year contract terms
   ON+ renewal rate on expiring.
- 90%+ renewal rate on expiring contracts
- Many 20+ year clients in portfolio
- Growth in each phase of economic cycle

3.3B square feet

17.4M occupants

#### Project Management

- Fees generally based on a percentage of capital project costs and/or mark-up on labor
- Short- and long-term contracts

\$25.4B

managed capital projects

1,901 project managers

## Advisory & Transactions

- Commissions split with local market broker
- · Portfolio-based contracts
- Business includes new transactions (buying, selling, leasing) and recurring lease renewals

130

client portfolios managed

160,000

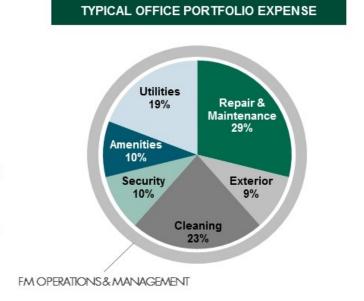
leases managed

Consulting & Analytics

As of December 31, 2018

## Global Workplace Solutions - Large and Growing Facilities Management Market

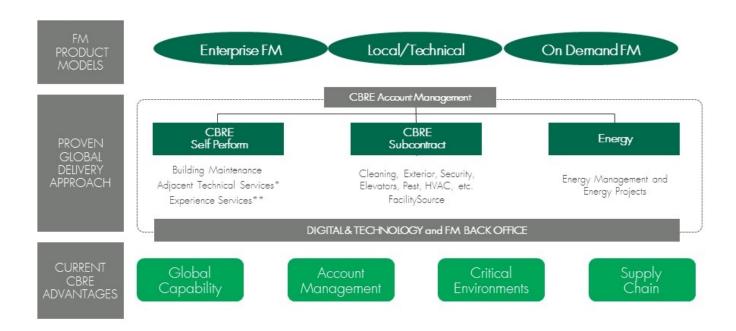
- Long-term, performance-based management contracts
- Proven to create value:
  - Simplification
  - Cost Reduction
  - Risk Reduction
  - Consistency/Globalization
  - Speed & Agility
- Increasing differentiation in our fully integrated facilities management model
- \$100B+ addressable market projected to grow >6% per annum



Source: Frast & Sullivan IFM Market Report, McKinsey analysis



## Global Workplace Solutions - CBRE's Facilities Management Differentiation



\*Including Data Center Solutions, Materials Handling, Lab Instrumentation, etc.
\*\*Including Reception, Conference Roam Services, Mail, Shipping, Concierge, etc.

**CBRE** 



**CBRE** 



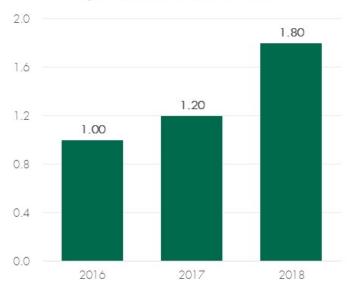
Today, GWS has an estimated 30% share of wallet across all clients

**CBRE** 

## Global Workplace Solutions - Record Pipeline Growth

## Global Workplace Solutions' Pipeline Has Nearly Doubled in Two Years

### Pipeline Value<sup>1</sup> Indexed to 2016



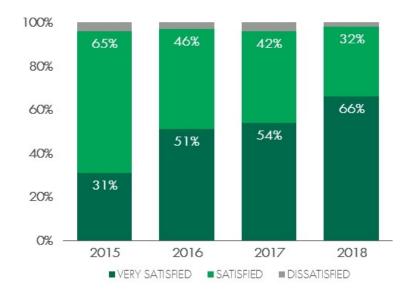
- Embedded sales leaders in each of our Divisions
- Continued strong pipeline in vertical markets such as Financial Services and Technology
- Momentum into Life Sciences, Industrial & Manufacturing and Retail
- Focused on engaging with clients as long-term strategic partners
- Large, global deals represent ~70% of pipeline opportunities



## Global Workplace Solutions - Strong Client Satisfaction Drives "Dark Green" Dividend

## Global Client Satisfaction Scores Have Continually Risen in the Last 3 Years

- Annual survey administered by an independent third party
- High client satisfaction correlates to strong renewal rates and expansion opportunities
  - 90%+ renewal of expiring fee revenue
  - Off-market expansion opportunities

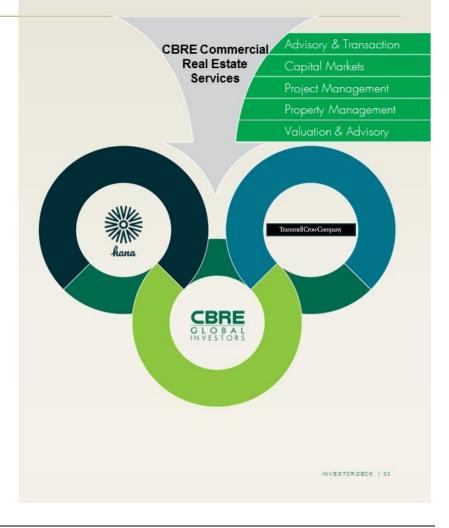


**CBRE** 

#### Real Estate Investments

Three Real Estate Investment Businesses with Over \$100B of Third-Party Capital

- CBRE Global Investors Global Real Asset Investment Manager with \$107.2B of Assets Under Management<sup>1</sup>
- Trammell Crow Company U.S.'s leading commercial real estate developer with \$9.7B of projects in process<sup>2</sup>
- Hana Premium flexible space solution for owners and occupiers with first units to open in 2019

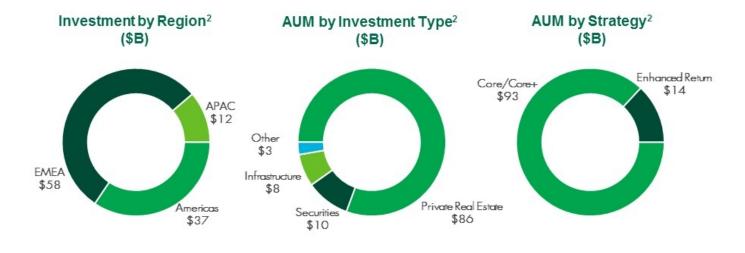




## Real Estate Investments - CBRE Global Investors

## Global Real Asset Investment Manager

- Real asset solutions provided through real estate and infrastructure investment capabilities
- 46-year track record
- \$107.2B assets under management (AUM)<sup>1</sup>
- Global platform 32 offices, 22 countries
- 87% of AUM is core/core+ strategies, including global and regional open-end funds and separate accounts
- · Strong regional enhanced return fund strategies





# Real Estate Investments - Trammell Crow Company

Leading U.S. Commercial Real Estate Developer





# Projects in Process/Pipeline



# Representative Equity Partners











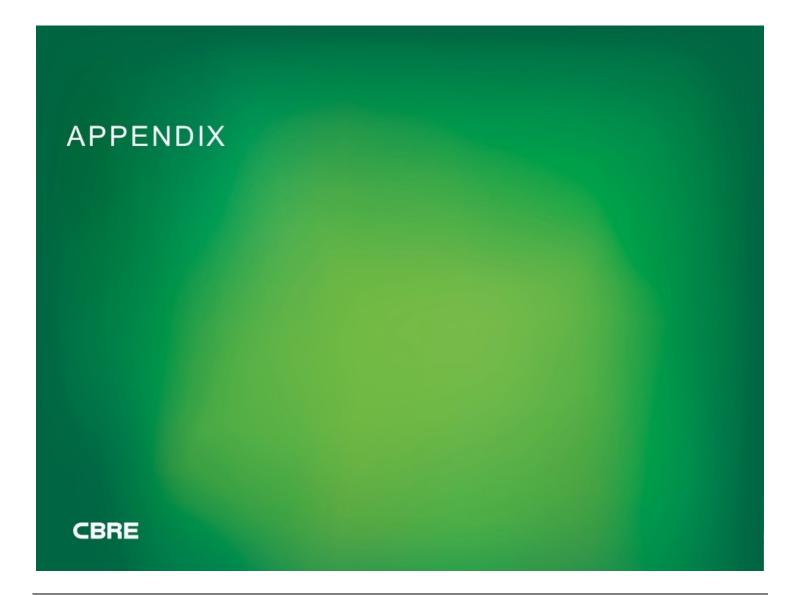
# Targets Enterprise Clients and Structural Alignment with Owners



## **Agile Market Trends**

- · Substantial shift in occupier needs
- Flexible Workforce 75% of CRE executives anticipate using agile solutions in their growth plan
- The War for Talent 88% of employees want more control over their work experience
- · Continual increase in densification
- · Phenomenon is global, led by gateway cities
- Owners want to participate but have limited options beyond leasing to third parties

**CBRE** 



# 2018 Revenue

Contractual revenue & leasing, which is largely recurring over time<sup>1</sup>, is 75% of fee revenue

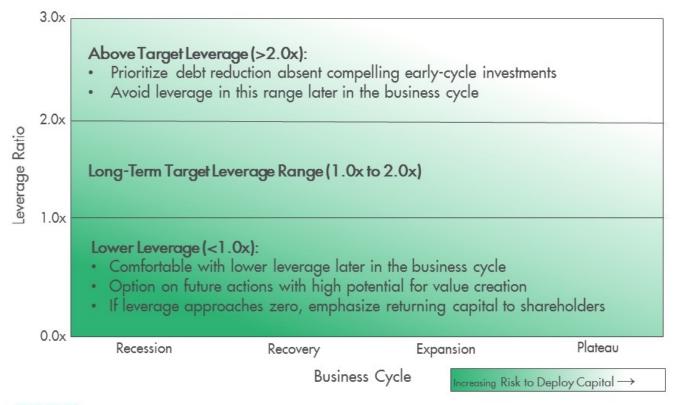
Revenue (\$ in millions)

		Contro	actual Revenue &	& Leasing	Leasing						
	Global Workplace Solutions	Property & Advisory Project Management	Investment Management (excl. Carried Interest)					Commercial Mortgage Origination	Development Services	Carried Interest	Total
Revenue											
2018	\$ 12,365	\$ 2,057	\$ 399	\$ 599	\$ 184	\$ 3,080	\$ 1,981	\$ 540	\$ 100	\$ 35	\$ 21,340
Fee Revenu	ue <sup>2</sup>										
2018	\$ 2,739	\$ 1,181	\$ 399	\$ 599	\$ 184	\$ 3,080	\$ 1,981	\$ 540	\$ 100	\$ 35	\$ 10,838
% of			5% of total fee r	evenue							
Total Fee Revenue	25%	11%	4%	5% 	2%	28%	18%	5%	1%	<1%	100%
Fee Reven	ue Growth Ro	ate (Change 20	)18-over-2017	7							
USD	<b>▲</b> 18%	<b>▲</b> 18%	<b>1</b> 0%	▲ 8%	<b>1</b> 16%	<b>1</b> 9%	▲ 6%	<b>▲</b> 18%	▲ 26%	<b>▲</b> 131%	<b>▲</b> 15%
Local Currency	<b>▲</b> 17%	<b>▲</b> 17%	▲ 8%	<b>▲</b> 7%	<b>▲</b> 16%	<b>1</b> 9%	▲ 6%	▲ 18%	▲ 26%	<b>▲</b> 130%	<b>▲</b> 15%

See slide 50 for foomates.

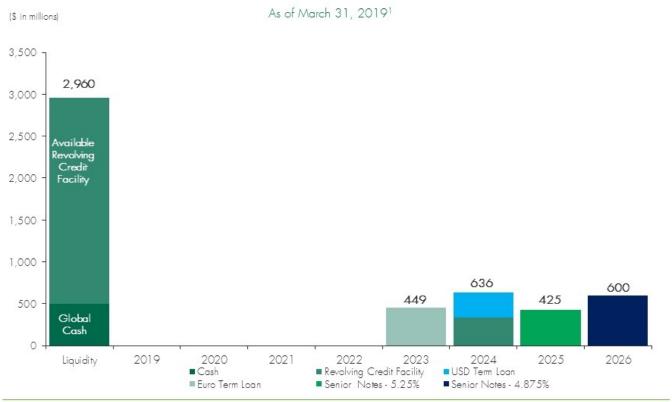
## **CBRE Leverage Guideposts**

Build Liquidity when Capital is Abundant - Deploy when Scarce



**CBRE** 

# Mandatory Amortization and Maturity Schedule



<sup>1. \$2,800</sup> million revolving credit facility matures in March 2024. As of March 31, 2019, the revolving credit facility balance was \$336 million.

**CBRE** 

## Non-GAAP Financial Measures

The following measures are considered "non-GAAP financial measures" under SEC guidelines:

- l. fee revenue
- Contractual fee revenue
- III. adjusted revenue for the Real Estate Investments segment
- IV. net income attributable to CBRE Group, Inc., as adjusted (which we also refer to as "adjusted net income")
- V. diluted income per share attributable to CBRE Group, Inc. shareholders, as adjusted (which we also refer to as "adjusted earnings per share" or "adjusted EPS")
- VI. EBITDA and adjusted EBITDA

These measures are not recognized measurements under United States generally accepted accounting principles, or "GAAP." When analyzing our operating performance, readers should use them in addition to, and not as an alternative for, their most directly comparable financial measure calculated and presented in accordance with GAAP. Because not all companies use identical calculations, our presentation of these measures may not be comparable to similarly titled measures of other companies.

Our management generally uses these non-GAAP financial measures to evaluate operating performance and for other discretionary purposes. The company believes that these measures provide a more complete understanding of angoing operations, enhance comparability of current results to prior periods and may be useful for investors to analyze our financial performance because they eliminate the impact of selected charges that may obscure trends in the underlying performance of our business. The company further uses certain of these measures, and believes that they are useful to investors, for purposes described below.

With respect to fee revenue: the company believes that investors may find this measure useful to analyze the financial performance of our Global Workplace Solutions segment and Property & Advisory Project Management business line and our business generally. Fee revenue excludes costs reimbursable by clients, and as such provides greater visibility into the underlying performance of our business.

With respect to adjusted revenue: the company believes that investors may find this measure useful to analyze the financial performance of our Real Estate Investments segment because it is more reflective of this segment's total operations.

With respect to contractual fee revenue; the company believes that investors may find this measure useful to analyze our overall financial performance because it identifies revenue streams that are typically more stable over time.

With respect to adjusted net income, adjusted EPS, EBITDA and adjusted EBITDA: the company believes that investors may find these measures useful in evaluating our operating performance compared to that of other companies in our industry because these calculations generally eliminate the accounting effects of acquisitions, which would include impairment charges of goodwill and intendibles created from acquisitions—and in the case of EBITDA and adjusted EBITDA—the effects of financings and income tax and the accounting effects of capital spending. All of these measures and adjusted revenue may vary for different companies for reasons unrelated to overall operating performance. In the case of EBITDA and adjusted EBITDA, these measures are not intended to be measures of free cash flow for our management's discretionary use because they do not consider cash requirements such as tax and debt service payments. The EBITDA and adjusted EBITDA measures calculated herein may also differ from the amounts calculated under similarly titled definitions in our credit facilities and debt instruments, which amounts are further adjusted to reflect certain other cash and non-cash charges and are used by us to determine compliance with financial covenants therein and our ability to engage in certain activities, such as incurring additional debt and making certain restricted payments. The company also uses adjusted EBITDA and adjusted EPS as significant components when measuring our operating performance under our employee incentive compensation programs.



(\$ in millions)	March 31, 2019	December 31, 2018	December 31, 2012
Cash <sup>1</sup>	\$ 498	\$ 622	\$ 995
Revolving credit facility	336	-	73
Senior term loans <sup>2</sup>	744	<i>7</i> 51	1,628
Senior notes <sup>2</sup>	1,016	1,015	791
Other debt <sup>3,4</sup>	3	4	23
Total debt	\$ 2,099	\$ 1 <i>,77</i> 0	\$ 2,515
Total net debt <sup>5</sup>	\$ 1,601	\$ 1,148	\$ 1,520
TTM Adjusted EBITDA <sup>6</sup>	\$ 2,007	\$ 1,905	\$ 918
Net debt to TTM Adjusted EBITDA	0.8x	0.6x	1.7x

- Excludes \$107.0 million, \$155.2 million and \$94.6 million of cash in consolidated funds and other entities not available for company use at March 31, 2019, December 31, 2018 and December 31, 2012, respectively.
- Outstanding amount is reflected net of unamartized debt issuance casts.
- Excludes \$1,561.2 million, \$1,328.8 million and \$1,026.4 million of warehouse facilities for loans originated an behalf of the PHA and other government spansored enterprises autstanding at March 31,2019, December 31, 2018 and December 31, 2012, respectively, which are non-recourse to CBRE Group, Inc.
   Excludes non-recourse nates payable an real estate, net of unamortized debt issuance casts, of \$6.3 million at March 31, 2019 and December 31, 2018 and \$312.1 million at December 31, 2012.
- 5. Total net debt is calculated as total debt (excluding non-recourse debt) less cash available for company use, as disclased above.
- 6. Adjusted EBITDA excludes (from EBITDA) the impact of a ane-time non-cash gain associated with remeasuring CBRE's investment in an unconsolidated subsidiary in New England to fair value as of the date it acquired the remaining controlling interest, casts associated with our reorganization, including cast-sovings initiatives, casts incurred in connection with a litigation settlement, integration and other casts related to acquisitions, cast-elimination expenses and certain carried interest incentive compensation expense to align with the timing of associated revenue.

Nate: March 31, 2019 and December 31, 2018 TTM adjusted EBITDA reflect ASC 606. We have not made a similar restatement for 2012, and 2012 TTM adjusted EBITDA continues to be reported under the accounting standards in effect for that period.



# Reconciliation of Net Income to EBITDA and Adjusted EBITDA

	Twelve Months Ended								
March 3	31,2019	Decembe	er31,2018						
\$	1,077.3	\$	1,063.2	\$	315.6				
	449.6 101.1		452.0 107.3		170.9 176.6				
	2.6		28.0		2				
	310.8 89.0		313.0		186.3 19.8				
-	6.4		8.6		7.6				
\$	2,024.0	\$	1,954.9	\$	861.6				
	(100.4)		(100.4)		5.				
	53.8		38.0		-				
	8.8		8.8		-				
					17.6				
	12.1		(5.2)		-				
	9.1		9.1		39.2				
\$	2,007.4	\$	1,905.2	\$	918.4				
	\$	449.6 101.1 2.6 310.8 89.0 6.4 \$ 2,024.0 (100.4) 53.8 8.8	March 31, 2019 December \$ 1,077.3 \$ 449.6 101.1 2.6 310.8 89.0 6.4 \$ 2,024.0 \$ 100.4 \$ 53.8 8.8 8.8 12.1 9.1	March 31, 2019     December 31, 2018       \$ 1,077.3     \$ 1,063.2       449.6     452.0       101.1     107.3       2.6     28.0       310.8     313.0       89.0     -       6.4     8.6       \$ 2,024.0     \$ 1,954.9       (100.4)     (100.4)       53.8     38.0       8.8     8.8       .     .       12.1     (5.2)       9.1     9.1	March 31, 2019         December 31, 2018         December 201           \$ 1,077.3         \$ 1,063.2         \$           449.6         452.0         101.1         107.3           2.6         28.0         313.0         89.0         -           6.4         8.6         \$         2,024.0         \$ 1,954.9         \$           [100.4]         [100.4]         \$         38.0         \$           8.8         8.8         8.8         -         -           12.1         [5.2]         9.1         9.1         9.1				

Includes an immaterial amount of activity from discontinued operations.

CBRE began adjusting carried interest compensation expense in Q2 2013 in order to better match the timing of this expense with associated carried interest revenue. This expense has only been adjusted for funds that incurred carried interest expense for the first time in Q2 2013 at in subsequent quarters.



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Note: 2018 figures reflect ASC 606. We have not mode a similar restatement for 2012 and this period continues to be reported under the accounting standards in effect for this period.

# Reconciliation of Revenue to Fee Revenue and Adjusted Revenue by Segment

	T	welve Mor	nths Ende	ed December	31,201	8	
(\$ in millions)	Advisory Services Global Workplace Solutions				Real Estate Investments		
Consolidated revenue Less: Client reimbursed costs largely associated with employees dedicated to client facilities and subcontracted vendor work	\$	8,440.0	\$	12,365.4		\$ 534.7	
performed for clients		876.3		9,626.3			
Consolidated fee revenue	\$	7,563.7	\$	2,739.1	\$	534.7	
Consolidated Revenue Add:					\$	534.7	
Aaa: Equity income from unconsolidated subsidiaries						302.4	
Gain on disposition of real estate						14.9	
ess:							
Non-controlling interest						0.1	
Adjusted Revenue					\$	851.9	



# Reconciliation of Net Income to Adjusted Net Income and Adjusted Earnings Per Share

					T	welve Mor	nths	s Ended Dece	mb	er 31,					
(\$ in millions, except per share amounts)		2018		2017		2016		2015		2014		2013 <sup>2</sup>		2012²	
Net income attributable to CBRE Group, Inc.	\$	1,063.2	\$	697.1	\$	573.1	\$	547.1	\$	484.5	\$	316.5	\$	315.6	
One-time gain associated with remeasuring an investment in an unconsolidated subsidiary to fair value as of the date the remaining controlling interest was acquired		(100.4)						i.e.		7					
Non-cash depreciation and amortization expense related to certain assets attributable to acquisitions		113.1		112.9		111.1		86.6		66.1		29.4		37.2	
Write-off of financing costs on extinguished debt		28.0						2.7		23.1		56.3		-	
Costs associated with our reorganization, including cost- savings initiatives		38.0						9-		*		×		-	
Costs incurred in connection with litigation settlement		8.8		12				12		2		Ü		0	
Carried-interest incentive compensation (reversal) expense to align with the timing of associated revenue		(5.2)		(8.5)		[15.6]		26.1		23.8		9.2			
Integration and other costs related to acquisitions		9.1		27.3		125.7		48.9		12		12.6		39.2	
Cost-elimination expenses						78.5		40.4				17.6		17.6	
Goodwill and other non-amortizable intangible asset impairment										2:		98.1		19.8	
Tax impact of adjusted items		(44.2)		(42.1)		(93.2)		(62.6)		[36.4]		(65.4)		(30.0)	
Impact of U.S. tax reform		13.3		143.4		-		-		-		-		-	
Adjusted net income	\$	1,123.7	\$	930.1	\$	779.6	\$	689.2	\$	561.1	\$	474.3	\$	399.4	
Adjusted diluted earnings per share Weighted average shares outstanding for diluted income per share	\$ 343		\$ 340		\$ 33	2.30 8,424,563	-	2.05 36,414,856	\$ 334	1.68 4,171,509	\$ 33	1.43 1,762,854	\$ 327	1.22 7,044,154	

Carried-interest incentive compensation expense is related to funds that began recording carried interest expense in Q2 2013 and beyond.
 Includes discontinued operations.

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Note: 2016 and 2017 figures were restated for ASC 606. We have not made a similar restatement for 2012-2015, and such periods continue to be reported under the accounting standards in effect for such periods. 2018 figures reflect ASC 606.

## Reconciliation of Revenue to Fee Revenue and Contractual Fee Revenue

				Twe	elve/	Months End	ed D	ecember31	,			
(\$ in millions)		2018	:	2017	2	2016	2	2015	- 2	2014	2	2006
Consolidated revenue Less:	\$	21,340.1	\$	18,628.8	\$	17,369.1	\$	10,855.8	\$	9,049.9	\$	4,032.0
Client reimbursed costs largely associated with employees dedicated to client facilities and subcontracted vendor work performed for clients		10,502.5		9,219.8		8,644.8		3,125.5		2,258.6		289.7
Consolidated fee revenue	\$	10,837.6	\$	9,409.0	\$	8,724.3	\$	7,730.3	\$	6,791.3	\$	3,742.3
less: Non-contractual fee revenue	_	5,869.7								_		3,026.0
Contractual fee revenue	\$	4,967.9										\$ 716.3
Consolidated fee revenue	\$			9,409.0		8,724.3		7,730.3	\$			
Adjusted net income Adjusted profit margin	_\$	1,123.7 10.4%	\$	930.1	\$	779.6 8.9%	\$	689.2 8.9%	\$	561.1 8.3%		

<sup>1.</sup> We have changed our definition of contractual fee revenue to exclude carried interest revenue. All prior periods have been restated to conform to this new definition. In addition, we have modified the revenue included in contractual revenue to exclude from contractual revenue all revenue from our GWS leasing business. This change has been reflected for 2017 and 2018 (periods prior to 2017 have not been adjusted for this change). Contractual fee revenue now refers to fee revenue derived from our GWS business (excluding leasing), Propeny & Advisory Project Management business, contractual REI revenue as well as from our valuation and loan servicing businesses.

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Note: 2016 and 2017 figures were restated for ASC 606. We have not made a similar restatement for 2006, 2014 and 2015, and such periods continue to be reported under the accounting standards in effect for such periods. 2018 figures reflect ASC 606.

# Reconciliation of Revenue to Fee Revenue

(\$ in millions)	Twelve Months Ended December 31, 2018							
\$ PALIS CASS (2004)		Americas	EMEA	& APAC				
Revenue: 100 Largest Americas Clients Advisory & GWS	\$	6,082.8	\$	1,957.8				
less:								
Client reimbursed costs largely associated with employees dedicated to client								
facilities and subcontracted vendor work performed for clients		3,988.6		1,100.5				
Fee Revenue: 100 Largest Americas Clients Advisory & GWS	\$	2,094.2	\$	857.3				
	Facilities N	Nanagement	Tran	sactions <sup>1</sup>				
Revenue: 100 Largest Facilities Management Clients	\$	7,588.8	\$	455.3				
less:								
Client reimbursed costs largely associated with employees dedicated to client								
facilities and subcontracted vendor work performed for clients		5,963.7		43.6				
Fee Revenue: 100 Largest Facilities Management Clients	\$	1,625.1	\$	411.7				
	Twelve Months	Ended						
(\$ in millions)	December 31,	2018						
Consolidated Property & Advisory Project Management revenue	\$	2,057.5						
Less:								
Client reimbursed costs largely associated with employees dedicated to client								
facilities and subcontracted vendor work performed for clients		876.3						
Consolidated Property & Advisory Project Management fee revenue	\$	1,181.2						

<sup>1.</sup> Transactions fee revenue includes leasing, property sales and commercial martgage origination.



NOTES: Local currency percent changes versus prior year are non-GAAP financial measures noted on slide 38. These percent changes are calculated by comparing current year results versus prior year results, in each case at prior year exchange rates

In the first quarter of 2018, the company adopted new revenue recognition guidance. Restatements have been mode to 2017 and 2016 financial data included in this presentation on slides 15, 16, 45 and 46 to conform with the 2018 presentation. Financial data for periods prior to 2016 have not been restated and continue to be reported under the accounting standards in effect for the relevant period. Accordingly, such prior period amounts should not be compared with the restated financial data for 2016, 2017 and 2018. Although we believe that any prior period amounts would not be significantly different if we had restated such periods to conform with the 2018 presentation, there can be no assurance that there would not be a difference, and any such difference may be material.

### Slide 3

- Property and corporate facilities under management as of December 31, 2018, includes square footage managed by affiliates.
- As of December 31, 2018, includes affiliates.
- Assets Under Management (AUM) as of March 31, 2019, AUM refers to the fair market value of real assetrelated investments with respect to which CBRE Global Investors provides, on a global basis, oversight, investment management services and other advice and which generally consist of investments in real assets; equity in funds and joint ventures; securities portfolios; operating companies and real asset related loans. This AUM is intended principally to reflect the extent of CBRE Global Investors' presence in the global real asset market, and its calculation of AUM may differ from the calculations of other investment or asset managers.

### Slide 5

- Fee Revenue is gross revenue less both client reimbursed costs largely associated with our employees that are dedicated to client facilities and subcontracted vendor work performed for clients.
- Development and Carried Interest includes Development Services revenue [0,9%] and Carried Interest revenue [0,3%].
- Capital Markets includes Advisory Sales revenue (18%) and Commercial Mortgage Origination (excludes Loan Servicing) revenue (5%)
- Contractual Sources includes Global Workplace Solutions (25%), Advisory Property & Project Management (11%), Valuation revenue (5%), contractual REI revenue (4%) and Loan Servicing (2%). 1

### Slide 6

- Fee Revenue is gross revenue less both client reimbursed costs largely associated with our employees that are dedicated to client facilities and subcontracted vendor work performed for clients. Development, Carried Interest & Other includes Carried Interest (3%), Development Services revenue (0.2%) and Other revenue (1%).

- Development and Carried Interest includes Development Services revenue (0.9%) and Carried Interest revenue (0.3%).

  Capital Markets includes Advisory Sales revenue (3.3% in 2006 and 1.8% in 201.8) and Carried Interest revenue (0.3%).

  Contractual Sources include Occupier Outsourcing and Property Management revenue (7%; excludes associated sales and lease revenues, most of which are contractual), Global Investment Management revenue exc. Carried Interest (3%), Valuation revenue (8%) and Loan Servicing (0.5%).
- Contractual Sources includes Global Workplace Solutions [25%], Advisory Property & Project Management [11%], Valuation revenue [5%], contractual REI revenue [4%] and Loan Servicing [2%]. 6

- Adjusted net income excludes a one-time non-cash gain associated with remeasuring CBRE's investment in an unconsolidated subsidiary in New England to fair value as of the date it acquired the remaining controlling interest, depreciation and amortization related to certain assets attributable to acquisitions, integration and other costs related to acquisitions, costs associated with our reorganization, including costsavings initiatives, costs incurred in connection with a litigation settlement, write-off of financing costs on extinguished debt, cost-elimination expenses, and certain readignization, including consovings initiatives, casis included in control and including consovings initiatives, casis included in control and includ
- 2. Fee Revenue is gross revenue less both client reimbursed costs largely associated with our employees that are dedicated to client facilities and subcontracted vendor work performed for clients.



### Slide 16

- Adjusted EPS excludes a one-time non-cash gain associated with remeasuring CBRE's investment in an unconsolidated subsidiary in New England to fair value as of the date it acquired the remaining controlling interest, depreciation and amortization expense related to certain assets attributable to acquisitions, integration and other costs related to acquisitions, costs associated with our reorganization, including costsavings initiatives, costs incurred in connection with a litigation settlement, write-off of financing costs on extinguished debt, cost-elimination expenses, goodwill and other non-amortizable intangible asset impairment and certain carried interest incentive compensation (reversal) expense to align with the timing of associated revenue as well as adjusts the provision for income taxes for such Tems. Adjusted EPS also excludes the tax impact of U.S. tax reform initially recorded in the fourth quarter of 2017 and finalized during 2018. All EPS information is based on diluted shares.
- Leverage ratio is defined as yearend Net Debt divided by fullyear adjusted EBITDA. Net Debt is defined as total debt, net of unamortized debt premiums, discounts and issuance costs, excluding warehouse facilities for loans originated on behalf of FHA and other government sponsored entities which are nonrecourse to CBRE Group, Inc., nonrecourse notes payable on real estate, and net of cash, excluding cash in consolidated funds and other entities not available for company use at yearend.

### Slide 18

- Fee revenue is grass revenue less both client reimbursed costs largely associated with employees that are dedicated to client facilities and subcontracted vendor work performed for clients.
  EBITDA represents earnings before net interest expense, write-off of financing costs on extinguished debt, income taxes, depreciation and amortization. Amounts shown for adjusted EBITDA further remove (from EBITDA) the impact of certain cash and non-cash items related to acquisitions, costs associated with our reorganization, including cost-savings initiatives, certain carried interest incentive compensation reversal to align with the timing of associated revenue and other non-recurring costs.
- Revenue and fee revenue are the same amount for REI as this segment does not have client reimbursed costs. Adjusted fee revenue is Real Estate Investments fee revenue plus equity income from unconsolidated subsidiaries and gain and isostition of real estate, net of non-controlling interest. We believe that investors may find this measure useful to analyze the financial performance of our Real Estate Investments segment because it is more reflective of its total operations. See reconciliation on slide 44.

### Slide 19

- Tenant rep and landlord rep split based on 2018 CBRE US lease consideration value.
- Property type chart is based on global data. Deal size chart is based on U.S. data.

Fee revenue is gross revenue less both client reimbursed costs largely associated with employees that are dedicated to client facilities and subcontracted vendor work performed for clients.

Top 20 U.S. markets as defined by RCA. Markets include New York City Metro, Los Angeles Metro, San Francisco Metro, Washington D.C. Metro, Dallas, Chicago, Atlanta, Baston Metro, Miami/South Florida, Houston, Seattle, Phoenix, Denver, San Diego, Philadelphia Metro, Orlando, Las Vegas, Austin, Charlotte and Tampa.

Top 20 U.S. markets as defined by RCA. Markets include New York City Metro, Los Angeles Metro, San Francisco Metro, Washington D.C. Metro, Dallas, Chicago, Atlanta, Baston Metro, Miami/South Florida, Houston, Seattle, Phoenix, Denver, San Diego, Philadelphia Metro, Orlando, Las Vegas, Austin, Charlotte and Tampa. Leasing data represents the same top 20 markets as defined by RCA but with market boundaries defined by CBRE research.

GWS pipeline is defined as the GWS pursuits where a prospect has requested a formal pricing proposal from CBRE, either via a formal RFP process or via an off-market proposal. Pipeline includes both new prospect pursuits, as well as expansion apportunities with existing clients. Pipeline excludes early stage client cultivation activities and client contracts up for renewal.



### Slide 33

- As of March 31, 2019. AUM refers to the fair market value of real assertedated investments with respect to which CBRE Global Investors provides, on a global basis, oversight, investment management services and other advice and which generally consist of investments in real assets; equity in funds and joint ventures; securifies portfolios; operating companies and real asset related loans. This AUM is intended principally to reflect the extent of CBRE Global Investors' presence in the global real asset market, and its calculation of AUM may differ from the calculations of other
- As of March 31, 2019, in process figures include Long-Term Operating Assets (LTOA) of \$30M for Q1 2019. LTOA are projects that have achieved a stabilized level of occupancy or have been held 18-24 months following shell completion or acquisition.

- As of March 31, 2019, AUM refers to the fair market value of real assertedated investments with respect to which CBRE Global Investors provides, on a global basis, oversight, investment management services and other advice and which generally consist of investments in real assets; equity in funds and joint ventures; securities portfolios; operating companies and real asset related loans. This AUM is intended principally to reflect the extent of CBRE Global Investors' presence in the alabal real asset market, and its calculation of AUM may differ from the calculations of other nvestment or asset managers.
- As of March 31, 2019, Investment by Region refers to the regional mandate and/or the location of the underlying investment. AUM by investment type refers to the allocation of assets across the four primary segments: Private Real Estate, Securities, Private Infrastructure and Other. AUM by Strategy refers to the allocation of assets among strategies. Core / Core Plus generally refers to investment strategies that include stabilized investments, with a moderate return and leverage profile. Enhanced Return generally refers to value-add and apportunistic investment strategies with a higher return and leverage profile. Allocation figures are subject to change and may not sum due to rounding.

### Slide 35

- In process as of March 31, 2019.
- In process figures include Long-Term Operating Assets (LTOA) of \$30M for Q1 2019, \$30M for Q4 2018, \$151M for Q4 2017, \$152M for Q4 2016, \$152M for Q4 2015, \$273M for Q4 2014 and \$851M for Q4 2013. LTOA are projects that have achieved a stabilized level of occupancy or have been held 18-24 months following shell completion or acquisition.
- 3 Pipeline deals are projects we are pursuing which we believe have a greater than 50% chance of closing or where land has been acquired and the projected construction start is more than 12 months out.

- Contractual revenue refers to revenue derived from our Global Workplace Solutions, Advisory Property & Project Management, Valuation, REI (excl. carried interest) and Loan Servicing businesses. We regard leasing revenue as largely recurring over time because unlike most other transaction businesses, leasing activity normally takes place when leases expire. The average lease expires in five to six years. This means that, on average, in a typical year approximately 17% to 20% of leases roll over and a new leasing decision must be made. When a lease expires in the ordinary course, we expect it to be renewed, extended or the tenant to vacate the space to lease another space in the market. In each instance, a transaction is completed. If there is a downturn in economic activity, some tenants may seek a short term lease extension, often a year, before making a longer term commitment. In this scenario, that delayed leasing activity tends to be stacked on top of the normal activity in the following year. Thus, we characterize leasing as largely recurring over time because we expect an expiration of a lease, in the ordinary course, to lead to an opportunity for a leasing commission from such completed transaction even if delayed by a year or two during an economic downturs.

  2. Fee revenue is gross revenue less both client reimbursed costs largely associated with employees that are dedicated to client facilities and subcontracted vendor work performed for clients.



				Year
	Q1 2019	Q4 2006	Peak	Trough
Transaction Velocity <sup>1</sup> % of Peak	74%	77%	100%	18%
US Office Cap Rates	6.6%	6.9%	7.1%	7.3%
BBB Corp. Bond Yield	4.1%	6.0%	9.4%	3.3%
Cap Rate Spread <sup>2</sup>	2.6%	0.9%	-2.3%	4.0%
Commercial Mortgages Outstanding (\$B)	2,871	2,171	2,549	1,073
US Nominal GDP (\$B)	20,891	14,037	14,395	10,003
CRE Leverage <sup>3</sup> (CRE Mortgages as % of U.S. GDP)	13.7%	15.5%	17.7%	10.7%
Total US Office Completions (sf in M)	47.8	54.9	75.0	6.8
Total US Office Stock (sf in M)	3,880.9	3,413.3	3,241.1	3,639.5
Supply4 (Campletions as % of Total Stock)	1.2%	1.6%	2.3%	0.2%
US REIT Index Dividend Yield	3.7%	3.7%	5.4%	6.6%
BBB Corp. Bond Yield	4.1%	6.0%	7.8%	4.8%
REIT Valuation <sup>5</sup> (Dividend Yield - Bond Yield)	-0.4%	-2.3%	-2.4%	1.8%
US Office Occupancy Rate <sup>6</sup>	87.5%	87.4%	87.6%	83.0%
US Office Net Asking Rent Growth? TTM	2.3%	6.6%	8.8%	-8.8%
S&P 500 Forward Earnings Yield	6.1%	6.7%	4.8%	9.7%
10 Yr. US Treasury	2.4%	4.7%	5.4%	1.9%
Stock Market Valuation <sup>8</sup> (S&PYield - 10 Yr.)	3.7%	2.0%	-0.6%	7.8%
2 Yr. US Treasury	2.3%	4.8%	4.8%	1.0%
10 Yr. US Treasury	2.4%	4.7%	4.7%	3.8%
Yield Curve <sup>9</sup> (10 Yr 2 Yr.)	0.1%	-0.1%	-0.1%	2.8%

Source: Real Capital Analytics, CBRE-Econometric Advisors, Federal Reserve, BoA Merrill Lynch, FactSet

Slide 8 - The metrics included in the CBRE Cycle Radar are derived as follows:

- Transaction Velocity Total dollar value of US commercial real estate transactions per Real Capital Analytics divided by the Moody's/RCA US National All-Property Composite Price Index per Real Capital Analytics.
- Cap Rate Spread The capitalization rate on completed US office transactions per Real Capital Analytics less the Effective Yield on BBB Corporate Bonds per FactSet.
- CRE Leverage Total US outstanding commercial mortgages per the Board of Governors of the Federal Reserve System divided by nominal Gross Domestic Product for the US per the Bureau of Economic Analysis.
- Supply Trailing 12-month US office real estate completions (in square feet) divided by the total stock of US office real estate square footage; per CBRE – Econometric Advisors.
- REIT Valuation Dividend yield on MSCI US REIT Index per FactSet less BofA Merrill Lynch US Corporate Bond BBB Effective Yield per FactSet.
- 6. Occupancy Total US office occupancy per CBRE Econometric Advisors.
- Rent Growth Trailing 12-month US office rent growth per CBRE Econometric Advisors.
- Stock Market Valuation Earnings Yield on S&P 500 per FactSet less the yield on 10-year US Treasury Notes per FactSet.
- Yield Curve Yield on 10-year US Treasury Notes per FactSet less the yield on 2-year US Treasury Notes per FactSet.

**CBRE**