# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT** Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 19, 2014

#### **CBRE GROUP, INC.**

(Exact name of registrant as specified in its charter)

<b>Delaware</b> (State or other jurisdiction of incorporation)	<b>001-32205</b> (Commission File Number)	94-3391143 (IRS Employer Identification No.)		
400 South Hope Street, 25 <sup>th</sup> Floor, Los Angele (Address of Principal Executive Offic		<b>90071</b> (Zip Code)		
	(213) 613-3333 Registrant's Telephone Number, Including Area Code			
(For	Not Applicable mer Name or Former Address, if Changed Since Last Rep	port)		
Check the appropriate box below if the Form 8-K filing is	intended to simultaneously satisfy the filing obligation of	the registrant under any of the following provisions:		
☐ Written communications pursuant to Rule 425 under the	Securities Act (17 CFR 230.425)			
☐ Soliciting material pursuant to Rule 14a-12 under the Ex	schange Act (17 CFR 240.14a-12(b))			
☐ Pre-commencement communications pursuant to Rule 1	4d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))			
☐ Pre-commencement communications pursuant to Rule 1	3e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))			
This Current Report on Form 8-K is filed by CBRE Group.	, Inc., a Delaware corporation (the "Company"), in connec	ction with the matters described herein.		
The Company is hosting its Business Outlook Day confere business. During the course of those discussions, certain li materials are furnished as Exhibits 99.1, 99.2, 99.3, 99.4 ar Section 18 of the Securities Exchange Act of 1934, as ame except as shall be expressly set forth by specific reference	mited financial information and other limited facts of its b nd 99.5 to this report. The information contained in these I nded, nor shall any be deemed incorporated by reference i	pusiness will be presented to investors. The presentation Exhibits shall not be deemed "filed" for purposes of		
Item 9.01 Financial Statements and Exhibits.				
(d) Exhibits				
Exhibit No.  90 1 Financial Overview	Description			

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CBRE GROUP, INC. Date: November 19, 2014

Global Corporate Services Outlook

Regional Business Outlook

Leasing Outlook

(d) Exhibits Exhibit No. 99.1 99.2

99.3

99.4

/s/ GIL BOROK By:

Gil Borok

Deputy Chief Financial Officer and Chief Accounting Officer



# FINANCIAL OUTLOOK DRIVING LONG-TERM GROWTH

Jim Groch
Chief Financial Officer & Global Director, Corporate Development



# **CBRE**

# **OUTLOOK**

- Positive trends
  - Strong momentum across our business lines
  - Underlying fundamentals continue to improve
  - Market sentiment remains positive
- Considerations
  - Remain attentive to concerns about slowing economic growth outside the U.S.
- 2014
  - Adjusted EPS guidance for 2014 of \$1.65 \$1.70¹ (as announced in connection with reporting Q3 2014 results on October 29, 2014)
  - Challenging earnings comparison for Q4 (\$58 million of EBITDA from carried interest in Q4 2013)

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## POSITIONED FOR LONG TERM GROWTH

# CBRE leads a sector with strong underlying growth dynamics

- Consolidation
  - · Leasing and capital markets remain highly fragmented
- Outsourcing
  - · Still in early stage of client penetration
  - · Continued move toward account-based services across product lines
- Capability
  - With scale, investment and focus we continue to extend our capability to add more value for our clients



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# TRACK RECORD OF LONG TERM GROWTH

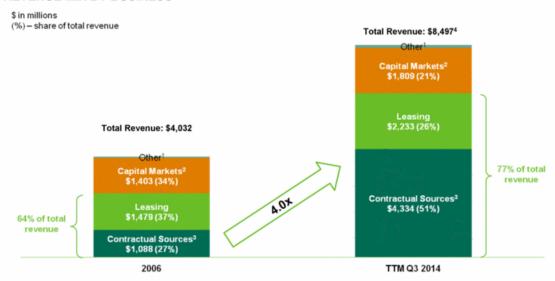
- Track record of long-term growth
  - Revenue increased four fold from 2003 to 2013<sup>1</sup>
  - Normalized EBITDA<sup>2</sup> increased approximately 5.6x from 2003 to 2013
- Year to date performance (through Q3 2014 vs same period in 2013):
  - · Revenue is up 26%, or 14% without contribution from Norland
  - · Adjusted EPS increased 32%



## **GROWTH AND DIVERSIFICATION**

From 2006 to TTM Q3 2014, contractual revenue increased 4.0x.

#### **REVENUE MIX BY BUSINESS**





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# TTM Q3 2014 BUSINESS LINE REVENUE

Contractual revenue plus leasing, which is largely recurring, is 77% of total revenue

#### Revenue (\$ in millions)

	Contractual Revenue Sources			Leasing	Capital Markets		Other		
	Global Corporate Services and Asset Services <sup>2</sup>	Investment Management	Appraisal & Valuation	Leasing	Sales	Commercial Mortgage Services	Development Services	Other	Total
TTM Q3 2014 <sup>1</sup>	\$ 3,381	\$ 512	\$ 441	\$ 2,233	\$ 1,465	\$ 343	\$ 48	\$ 74	\$ 8,4973
		77% of total rev	/enue						
% of TTM Q3 2014 Total	40%	6%	5%	26%	17%	4%	1%	1%	100%
TTM Q3 2013 <sup>1</sup>	\$ 2,413	\$ 495	\$ 410	\$ 1,992	\$ 1,216	\$ 317	\$ 66	\$ 62	\$ 6,971 <sup>3</sup>
		Growth F	Rate (Change	TTM Q3 20	14-over-T	TM Q3 2013)			
USD	<b>4</b> 0%	▲ 3%	▲ 8%	<b>▲</b> 12%	▲ 20%	▲ 8%	▼-27%	<b>▼</b> -18%	▲ 22%
Local Currency	<b>4</b> 1%	<b>A</b> 2%	<b>A</b> 8%	<b>12</b> %	<b>1</b> 21%	▲ 8%	▼-27%	<b>V</b> -16%	▲ 22%



### **KEY STRATEGIC PRIORITIES**

- Capitalize on our unique leadership position to widen our competitive advantage in the marketplace
- Continue to:
  - Drive market share gains in core leasing and capital markets businesses
  - Expand depth and breadth of our Global Corporate Services business
  - Enhance our operating platform (IT, Research, Marketing) to support long-term growth
  - Acquire strong companies in our space that enhance our ability to serve our clients



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# **MERGERS & ACQUISITIONS STRATEGY**

- Evaluation of acquisition candidates based on:
  - Strategic rationale/value proposition for clients
  - · Financial metrics
  - · Cultural fit
  - · Ability to integrate
- Transactions generally fall into two categories:
  - · Strategic in-fill acquisitions sourced principally by lines of business
  - Larger, transformational transactions driven by macro strategy (e.g., Norland)
- Since the beginning of 2013, CBRE has completed 20 acquisitions
  - UK-based Norland Managed Services in December 2013 with revenue at acquisition of approximately \$629 million revenue<sup>1,2</sup>
  - 19 in-fill acquisitions across the globe with revenue at acquisition of approximately \$259 million<sup>2</sup>



#### **KEY TAKEAWAYS**

- CBRE leads an industry with strong underlying growth dynamics
- Positioned to continue our track record of long term growth
- Our business model has evolved significantly
  - Contractual revenue has increased 4.0x from 2006 to TTM Q3 2014
  - Contractual revenues and Leasing, which is largely recurring, represented 77% of total revenue (TTM Q3 2014)
- Management team is highly focused on continuing to extend our competitive advantage in the marketplace



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# **FOOTNOTES**

1. We have not reconciled the non-GAAP EPS guidance to the most directly comparable GAAP measure because this cannot be done without unreasonable effort.

1. Includes revenue from discontinued operations. See below for details.

Includes revenue from oscontinued operations. See serow for details.
 Normalized EBITDA excludes merger-related and other non-recurring charges, gains/losses on trading securities acquired in the Trammell Crow acquisition, cost containment expenses, one-time IPO related compensation expense, integration and other costs related to acquisitions, certain carried interest expenses to better match with carried interest revenue realization and the write-down of impaired assets.

#### Slide 5

- Other includes Development Services (1% in both 2006 and TTM Q3 2014) and Other (1% in both 2006 and TTM Q3 2014).
- Capital Markets includes Sales (31% in 2006 and 17% in TTM Q3 2014) and Commercial Mortgage Services (3% in 2006 and 4% TTM Q3 2014). Contractual Revenues include Global Corporate Services and Asset Services (14% in 2006 and 40% in TTM Q3 2014, excludes associated sales a
- which are contractual). Global Investment Management (6% in both 2006 and TTM Q3 2014), and Appraisal & Valuation (7% in 2006 and 5% in TTM Q3 2014).
- 4 Includes revenue and EBITDA from discontinued operations. See below for details. Slide 6
- 1. Includes revenue from discontinued operations. See below for details.
- Global Corporate Services (GCS) and Asset Services revenue excludes all associated leasing and sales revenue, most of which is contractual
- 3. Totals may not tie due to rounding.

- 2. Annual revenue approximations are based on revenues at the time of purchase.

- scontinued Operations (sizes 4, 5, 6)

  Linder GAAP, the Company has historically classified most of its gains on dispositions of consolidated real estate as income from discontinued operations rather than as revenue and earnings from continuing operations. The Company's Development Services segment, and occasionally its Global Investment Management segment, are engaged in developing and selling real estate projects in the normal course of business. Management believes that the characterization of these gains as income from discontinued operations may create the inaccurate impression that the Company is exiting this business. Effective January 1, 2014, CBRE adopted new GAAP accounting standards that no longer require it to report dispositions of real estate as income from discontinued operations.
- Revenue from discontinued operations totaled \$9.6 million for the twelve months ended September 30, 2013. \$9.4 million for the year ended December 31, 2013 and \$0.4
- EBITDA related to discontinued operations totaled \$7.9 million for the year ended December 31, 2013.





# GLOBAL CORPORATE SERVICES OUTLOOK DRIVING LONG-TERM GROWTH

Bill Concannon Chief Executive Officer, Global Corporate Services



# CBRE

# GLOBAL CORPORATE SERVICES OVERVIEW

#### **Core Services**

- Facilities Management 1.0 billion square feet globally1
- Project Management
- Transaction and Portfolio Services
- Strategic Consulting

#### Representative Clients













- As of December 31, 2013, includes affiliates but excludes Norland FM SF under
- Ranked #3 outsourcing company (all industries) and #1 Real Estate Outsourcing brand for five consecutive years by International Association of Outsourcing Professionals (IAOP). Global Corporate Services (GCS) revenue includes associated sales and leasing

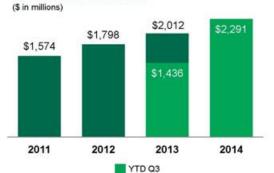
#### YTD Q3 2014 Total Contracts

New: 167

Expansion: 50 Renewal: 47



#### Historical Fee Revenue<sup>3</sup>



70



# KEY CLIENT TRENDS CONTINUE TO FUEL INDUSTRY GROWTH

#### Client Needs / Trends



Cost Reductions to Drive Bottom Line Impact



Flexibility and Speed



Governance and Compliance to Meet Industry Regulations



Time to Focus on Strategic Functions



Expertise to Assist with Complex Workplace Topics



**Enhanced Data Analytics** to Drive Better Decision Making



#### **Increased Adoption**



#### Verticals

- Healthcare
- Data Centers



#### Regions

- Latin America
- EMEA
- · APAC

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# GCS IS EXECUTING A DEFINED AND FOCUSED GROWTH STRATEGY

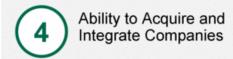




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# NUMEROUS STRENGTHS PROVIDE FOUNDATION TO SOLIDIFY OUR MARKET LEADERSHIP POSITION





- High Client Satisfaction and Retention Rates
- A Deep Platform of Global Experts
- Pricing Discipline and Robust Sales Process / Pipeline

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# 2014 INTERNATIONAL WIN



HONG KONG

#### **Key Facts**

- Long-standing GCS client
- Largest office sales transaction in Hong Kong (HK\$5.4 billion)
- Citigroup will consolidate up to 5,000 employees in Kowloon (Hong Kong)

#### CBRE's Role

- CBRE Investment Properties brokered sale to Citigroup
- CBRE Project Management to oversee fit-out of Citigroup headquarters (512,000 square feet)





# 2014 AMERICAS WIN + EXPANSION



U.S.

#### **Key Facts**

- Operates 16 acute care hospitals in the US and Mexico
- Largest Healthcare contract win in 2014
- Long-term client with major win and expansion in 2014

#### CBRE's Role

- 10.8 million square foot Facilities
   Management contract signed in Q1 2014
- Project Management expansion for selected sites in Q2 2014
- Transaction Management for headquarters site (227,000 square feet, pictured below)





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# **LEASING OUTLOOK** DRIVING LONG-TERM GROWTH

Jack Durburg Global President, Transaction Services





# **OVERVIEW**

- Advise occupiers and investors in formulating and executing leasing strategies
- Tailored service delivery by property type and industry/market specialization
- Strategic insight and high-level execution driving significant market share gains
- Approximately 4,350<sup>2</sup> leasing professionals worldwide

#### 2013 Lease Transactions<sup>1</sup>

\$83.1 billion

Office: \$56.2 billion Retail: \$15.1 billion Industrial: \$10.5 billion Other: \$ 1.3 billion



\$2,052 \$1,909 \$1,911 \$1,370



<sup>2.</sup> As of January 1, 2014; excludes affiliates



# MARKET GROWTH DRIVERS | AMERICAS

#### **Macro Trends**

- Sustained, strong job growth
- Improved GDP growth in the second half of 2014
- E-commerce growth (same/next-day delivery)
- Construction remains low but picking up

# Volumes and Rents

#### Leasing Market Trends

- Best office absorption in Q3 in seven years
- Q3 office rents up 1.3%; net absorption up 5% from Q2
- 16 straight quarters of falling industrial availability
- Q3 industrial rents up 0.5%; net absorption up 14.8% from Q2

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# MARKET GROWTH DRIVERS | EMEA

#### Macro Trends

- Likely zero growth in Eurozone in Q3, better in non-Eurozone countries and strong in UK
- ECB action has weakened Euro very good for exports

# Outlook Volumes and Rents

#### Leasing Market Trends

- Despite weak GDP growth, real estate demand improving, giving grounds for measured optimism
- Q3 office take up increased by 10%, while rents edged up by 1.3% from Q2
- Q3 industrial take up posted 3%, increase while rents moved up 1% from Q2



# MARKET GROWTH DRIVERS | ASIA PACIFIC

#### **Macro Trends**

- APAC growth slowing from 2013, but still strongest globally
- China in transition and facing weaker growth, but not recession
- Australia growth remains sub-par
- Growth improving in India
- Japan volatile but positive
- Emerging Asia countries benefiting from exports to U.S.

# Volumes and Rents

### Leasing Market Trends

- Demand rising but strong construction activity will limit rent increases in some markets
- Q3 office take up increased 15%; rents rose 2.5% from Q2
- Q3 industrial take up increased 6.5%; rents stable from Q2



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## **GROWTH STRATEGY**

VISION: Continue to lead our sector in the core business of Leasing and create more distance between CBRE and competitors



Matrix Leadership



Platform Enhancements



Recruiting and Retention



Client Care and Development



Sales Management
Integration with
Other Business Lines



Mergers and Acquisitions



## **CBRE STRENGTHS**



#### Top Talent

 Across Service Lines and Markets



#### Depth of

- Service Offering
- Resources
- Tools



Enviable Client Roster



Sales Management Operating Model



Geographic Footprint



Entrepreneurial and Collaborative Culture



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# 2014 U.S. SUCCESS

# STEWART TITLE

HOUSTON Texas

#### **Key Facts**

- 240,000 square foot occupier lease
- Advisory and Transaction solution
- Integrated multiple service lines to drive more value to client

#### CBRE's Role

- Collaboration across CBRE service lines
  - Brokerage
  - Capital Markets
  - Labor Analytics
  - Location Incentive Practice
  - Project Management
  - Workplace Strategies
- Produce exceptional total outcome for Stewart Title





# 2014 INTERNATIONAL SUCCESS

#### CAPITALAND

#### SINGAPORE

#### **Key Facts**

- 700,000 square foot office tower under construction
- Completion: yearend 2014
- JV of CapitaLand, CCT and Mitsubishi Estate
- Anchor tenant: Cargill

#### CBRE's Role

- 15-year relationship with CapitaLand
- Appointed sole marketing agent for new office tower, CapitaGreen
- Secured Cargill as anchor tenant
- Pre-leased 40% of building with additional 20% under negotiation





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# REGIONAL BUSINESS OUTLOOK DRIVING LONG-TERM GROWTH



# **CBRE**

# **REGIONAL BUSINESS OUTLOOK**

## Panel



Cal Frese

Chief Executive Officer, Americas



Danny Queenan

Chief Executive Officer, Asia Pacific



Martin Samworth

Chief Executive Officer, Europe, Middle East & Africa



Mike Lafitte (moderator)

Chief Operating Officer

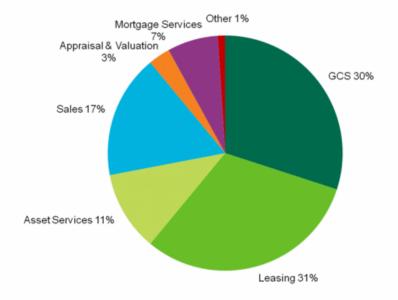


# **CBRE BUSINESS ACTIVITY STATISTICS**



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# AMERICAS REVENUE BY SERVICE LINE YTD Q3 2014





# CBRE BUSINESS ACTIVITY STATISTICS

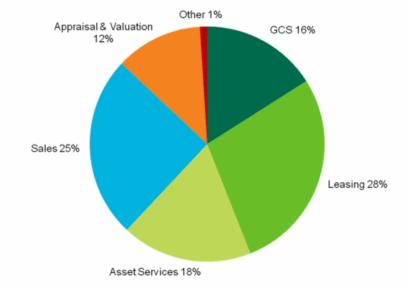


Includes \$3.9 billion of projects that were in process as of December 31, 2013



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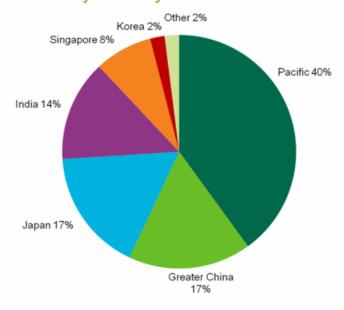
# ASIA PACIFIC REVENUE BY SERVICE LINE YTD Q3 2014





# **REVENUE BY COUNTRY YTD Q3 2014**

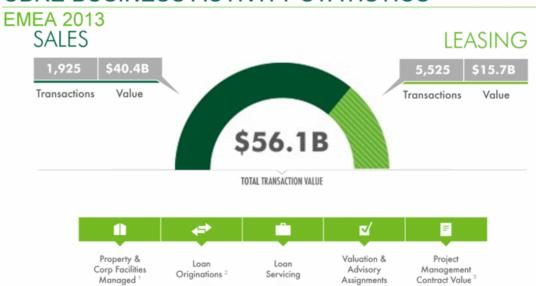
# Asia Pacific Revenue by Country



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# **CBRE BUSINESS ACTIVITY STATISTICS**



\$22.4B

Includes 0.07 billion sq. ft. managed by affiliate offices

0.6B SF

- Includes loan sale advisory
  Includes \$4.3 billion of projects that were in process as of December 31, 2013

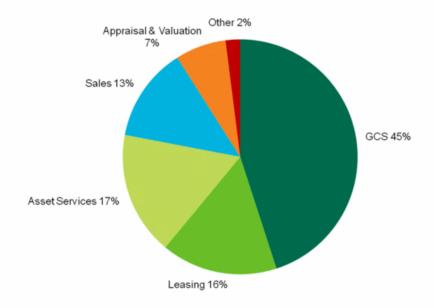
\$0.5B



66,625

\$6.5B

# EMEA REVENUE BY SERVICE LINE YTD Q3 2014





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# **REVENUE BY COUNTRY YTD Q3 2014**

# EMEA Revenue by Country

