# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 8-K

# CURRENT REPORT Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 21, 2014

|                             |                                                      | CBRE GROUP, INC.                                                                                                                                                                                |                                      |                                       |  |
|-----------------------------|------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------------|--|
|                             |                                                      | (Exact name of registrant as specified in its charte                                                                                                                                            |                                      |                                       |  |
| Delaware                    | Delaware                                             | 001-32205                                                                                                                                                                                       | 94-3391143                           |                                       |  |
|                             | (State or other<br>jurisdiction of<br>incorporation) | (Commission File Number)                                                                                                                                                                        | (IRS Employer<br>Identification No.) |                                       |  |
|                             |                                                      | 400 South Hope Steet, 25th Floor, Los Angeles, Californi                                                                                                                                        |                                      | 90071                                 |  |
|                             |                                                      | (Address of Principal Executive Offices)                                                                                                                                                        |                                      | (Zip Code)                            |  |
|                             |                                                      | (213) 613-3333                                                                                                                                                                                  |                                      |                                       |  |
|                             |                                                      | Registrant's Telephone Number, Including Area (                                                                                                                                                 | Code                                 |                                       |  |
|                             |                                                      | Not Applicable                                                                                                                                                                                  |                                      |                                       |  |
|                             |                                                      | (Former Name or Former Address, if Changed Since La                                                                                                                                             | ast Report)                          |                                       |  |
| Check the appro             | opriate box below if the Form 8-                     | K filing is intended to simultaneously satisfy the filing obligat                                                                                                                               | ion of the registrant under ar       | ny of the following provisions:       |  |
| [_] Written com             | nmunications pursuant to Rule 42                     | 25 under the Securities Act (17 CFR 230.425)                                                                                                                                                    |                                      |                                       |  |
| [_] Soliciting m            | naterial pursuant to Rule 14a-12 u                   | under the Exchange Act (17 CFR 240.14a-12(b))                                                                                                                                                   |                                      |                                       |  |
| [_] Pre-commen              | ncement communications pursua                        | nt to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d                                                                                                                                      | l-2(b))                              |                                       |  |
| [_] Pre-commer              | ncement communications pursua                        | nt to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-                                                                                                                                     | -4(c))                               |                                       |  |
|                             |                                                      |                                                                                                                                                                                                 |                                      |                                       |  |
|                             |                                                      |                                                                                                                                                                                                 |                                      |                                       |  |
| This Current Re             | eport on Form 8-K is filed by CE                     | BRE Group, Inc., a Delaware corporation (the "Company"), in                                                                                                                                     | connection with the matters          | described herein.                     |  |
| Item 7.01 Reg               | ulation FD Disclosure.                               |                                                                                                                                                                                                 |                                      |                                       |  |
| Exhibit 99.1. T             | he information contained in this                     | ors during the months of May and June 2014. A copy of the pr<br>Exhibit shall not be deemed "filed" for purposes of Section 18<br>and not the Securities Act of 1933, as amended, except as sha | of the Securities Exchange           | Act of 1934, as amended, nor shall it |  |
| Item 9.01 Fina              | ancial Statements and Exhibits                       |                                                                                                                                                                                                 |                                      |                                       |  |
| (d) Exhibits                |                                                      |                                                                                                                                                                                                 |                                      |                                       |  |
| Exhibit                     |                                                      | 5                                                                                                                                                                                               |                                      |                                       |  |
| No.<br>99.1                 | CBRE Investor Presentation                           | <b>Description</b>                                                                                                                                                                              |                                      |                                       |  |
|                             |                                                      | Signature                                                                                                                                                                                       |                                      |                                       |  |
| Pursuant to the authorized. | requirements of the Securities E                     | exchange Act of 1934, the registrant has duly caused this report                                                                                                                                | t to be signed on its behalf by      | y the undersigned hereunto duly       |  |
| Date: May 21,               | 2014                                                 | CBRE GROUP, INC.                                                                                                                                                                                |                                      |                                       |  |

/s/ GIL BOROK

Gil Borok

By:



### CBRE GROUP, INC.

Global Market Leader in Integrated Commercial Real Estate Services

May 2014





# FORWARD-LOOKING STATEMENTS

This presentation contains statements that are forward looking within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our future growth momentum, operations, financial performance, business outlook and ability to successfully integrate businesses we have acquired with our existing operations. These statements should be considered as estimates only and actual results may ultimately differ from these estimates. Except to the extent required by applicable securities laws, we undertake no obligation to update or publicly revise any of the forward-looking statements that you may hear today. Please refer to our most recent quarter earnings report, filed on Form 8-K, our current annual report on Form 10-K and our current quarterly report on Form 10-Q, in particular any discussion of risk factors or forward-looking statements, which are filed with the SEC and available at the SEC's website (www.sec.gov), for a full discussion of the risks and other factors that may impact any estimates that you may hear today. We may make certain statements during the course of this presentation, which include references to "non-GAAP financial measures," as defined by SEC regulations. As required by these regulations, we have provided reconciliations of these measures to what we believe are the most directly comparable GAAP measures, which are attached hereto within the appendix.



# THE GLOBAL MARKET LEADER

# CBRE is the premier global provider of integrated services to commercial real estate investors and occupiers.



- #1 Leasing
- #1 Property Sales
- #1 Outsourcing
- #1 Appraisal & Valuation
- #1 Commercial Real Estate Investment Manager



- 440+ offices in over 60 countries1
- Serves approximately 85% of the Fortune 100
- \$223.2 billion of transaction activity in 2013
- 3.5 billion property and corporate facilities square feet under management<sup>1</sup>
- \$90.2 billion of real estate investment assets under management<sup>2</sup>



# THE LEADING GLOBAL BRAND

# CBRE is recognized as the foremost commercial real estate authority.

| S&P 500  Only commercial real estate services company in the S&P 500  Fortune 500  Only commercial real estate services company in the Fortune 500  Forbes Global 2000  Fortune's Most Admired Companies  Highest ranked commercial real estate services and investment company for four consecutive years  The Lipsey Company  Euromoney  Global Real Estate Advisor of the Year two years in a row  Newsweek  Top real estate services and investment company in "green" rankings  Ethisphere  Named a World's Most Ethical Company                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Barron's 500                 | Ranked #7 in the Barron's 500                                       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------------------------------------|
| Forbes Global 2000  Fortune's Most Admired Companies  The Lipsey Company  Euromoney  Global Real Estate Advisor of the Year two years in a row  Newsweek  Only commercial real estate services company in Forbes Global 2000  Highest ranked commercial real estate services and investment company for four consecutive years  #1 brand for 13 consecutive years  Global Real Estate Advisor of the Year two years in a row  Newsweek  Top real estate services and investment company in "green" rankings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | S&P 500                      | Only commercial real estate services company in the S&P 500         |
| Global 2000  Fortune's Most                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Fortune 500                  | Only commercial real estate services company in the Fortune 500     |
| Admired Companies  The Lipsey Company  #1 brand for 13 consecutive years  Company  Global Real Estate Advisor of the Year two years in a row  Newsweek  Top real estate services and investment company in "green" rankings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                              | Only commercial real estate services company in Forbes Global 2000  |
| Company  Euromoney  Global Real Estate Advisor of the Year two years in a row  Newsweek  Top real estate services and investment company in "green" rankings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                              | ·                                                                   |
| Newsweek Top real estate services and investment company in "green" rankings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                              | #1 brand for 13 consecutive years                                   |
| The state of the s | Euromoney                    | Global Real Estate Advisor of the Year two years in a row           |
| Ethisphere Named a World's Most Ethical Company                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Newsweek                     | Top real estate services and investment company in "green" rankings |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Ethisphere                   | Named a World's Most Ethical Company                                |
| International Association of Outsourcing Professionals  #1 commercial real estate occupier outsourcing firm for five consecutive years                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | international Proposition of | consecutive years                                                   |



<sup>1.</sup> As of December 31, 2013; includes affiliates.

As of March 31, 2014

### CBRE SERVES INVESTORS AND OCCUPIERS

CBRE's integrated, best-in-class offering creates value for clients at every stage of the life cycle.





CBRE

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# **KEY STRATEGIC PRIORITIES**

- Exploit unique leadership position with globally integrated solutions and specialized expertise to widen our competitive advantage and differentiation from other firms
- Drive continued market share gains in core brokerage business
- Continue expansion of Global Corporate Services (Occupier Outsourcing) business
  - Expand self-perform model in Europe (Norland acquisition)
  - · Capitalize on increased global mandates
  - · Further penetrate vertical markets such as healthcare
- Seize growth opportunities afforded by CBRE Global Investors
  - · Investment performance across risk/return spectrum and geographies
  - · Leverage synergies with real estate services business
- Continue to develop operating platform (IT, Research, Marketing) to improve support for our professionals, enhance capabilities for clients and sustain long-term growth
- Continue accretive acquisitions of strong companies in our space



## **MERGERS & ACQUISITIONS STRATEGY**

- In 2013, CBRE completed eleven acquisitions
  - Acquired UK-based Norland Managed Services for a cash purchase price of approximately \$434 million<sup>1,2</sup> with approximately \$629 million revenue<sup>3</sup>
  - Ten in-fill acquisitions across the globe with an aggregate purchase price of \$110 million<sup>1</sup> and annual revenues of approximately \$105 million
- Evaluation of acquisition candidates based on:
  - · Strategic rationale/value proposition for clients
  - · Financial metrics
  - · Cultural fit
  - · Ability to integrate
- Transactions generally fall into two categories:
  - · Strategic in-fill acquisitions sourced principally by lines of business
  - Larger, transformational transactions driven by macro strategy (e.g., Norland)
- CBRE intends to remain active in pursuing acquisitions for the foreseeable future
  - Continued opportunities to acquire strong businesses that meet our financial criteria
- Excludes deal costs, deferred consideration and / or earnouts
- 2. Acquisition also includes 362,916 shares of common stock issued to Norland senior management, the value of which is not included in this figure

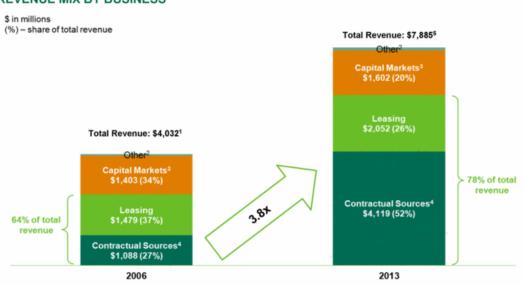
For fiscal year ended April 5, 2013.

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# DIVERSIFICATION

# From 2006 to 2013, contractual revenue increased 3.8x. REVENUE MIX BY BUSINESS



 Contractual Revenues include GCS and Asset Services (excludes associated sales and lease revenues, most of which is contractual), Global Investment Management, Appraisal & Valuation.



# Q1 2014 BUSINESS LINE REVENUE

# Contractual revenue plus leasing, which is largely recurring, is 80% of total revenue.

Revenue<sup>1</sup> (\$ in millions)



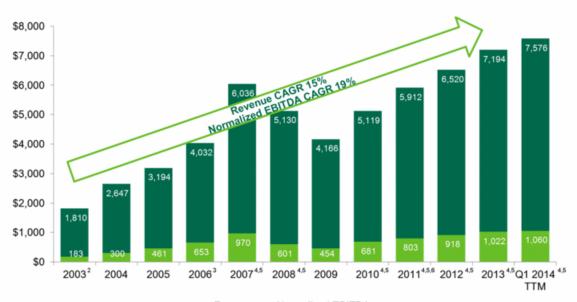
Numbers may not total due to rounding

3. Q1 2013 includes revenues from discontinued operations of \$4.0 million.

CBRE

# LONG-TERM GROWTH

From 2003 to 2013 total revenue has increased 4.0x and Normalized EBITDA<sup>1</sup> has increased 5.6x.



■ Revenue ■ Normalized EBITDA

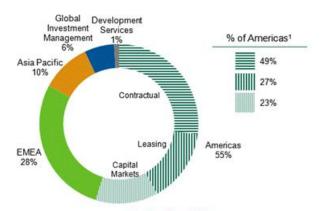
**CBRE** 

<sup>2.</sup> Global Corporate Services (GCS) and Asset Services revenue excludes associated sales and leasing revenue, most of which is contractual

### **BUSINESS OVERVIEW**

## Q1 2014 Region Highlights





### **Americas**

- Revenue ▲ 10%
- Property Sales ▲ 17%
- Occupier Outsourcing (Global Corporate Services) ▲13%
- Leasing ▲ 10%

### **EMEA**

- Revenue ▲127% (▲122% in local currency)
- Double digit organic growth in every major business line
- Without Norland, revenue ▲32% (27% in local currency)
- Property Sales ▲61%

### **Asia Pacific**

- Revenue ▲8% (▲18% in local currency)
- Property Sales ▲26% (▲38% in local currency)
- Strong growth in Leasing and Outsourcing in local currency

1. Excludes 1% of Other revenue.

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# **GLOBAL CORPORATE SERVICES**

# **Integrated Global Solutions for Occupiers**

# HISTORICAL FEE REVENUE<sup>1</sup> (\$ in millions)

\$1,377 \$1,419 \$1,614 \$645 \$377

### **FULL SERVICE OFFERING**

- Facilities Management 1.0 billion sq. ft. globally<sup>2</sup>
- Project Management
- Transaction and Portfolio Services
- Strategic Consulting
- #1 Real Estate Outsourcing brand<sup>3</sup> for five consecutive years

### Q1 2014 TOTAL CONTRACTS

| New        | 25<br>24 |  |  |
|------------|----------|--|--|
| Expansions |          |  |  |
| Renewals   | 14       |  |  |











<sup>1.</sup> Global Corporate Services (GCS) revenue excludes associated sales and leasing revenue, most of which is contractual



<sup>2.</sup> As of December 31, 2013; includes affiliates.

Per International Association of Outsourcing Professionals (IAOP)

# **ASSET SERVICES**

# **Maximizing Building Operating Performance for Investors**

### HISTORICAL FEE REVENUE<sup>1</sup>

(\$ in millions)



### **OVERVIEW**

- Asset Services operates buildings for investors
  - · Highly synergistic with property leasing
- Manage approximately 2.5 billion sq. ft. globally2
- 300+ trophy assets in major CBDs (approximately 450 million sq. ft.)

### **KEY STRATEGIC ACCOUNTS**



















- As of December 31, 2013; includes affiliates



# INVESTMENT MANAGEMENT

# **Performance Across Risk/Return Options Globally**

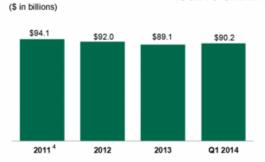
### CAPITAL RAISED1



### **OVERVIEW**

- Performance-driven global real estate investment manager
- More than 600 institutional clients
- Equity to deploy: \$5.3 billion<sup>1,2</sup>
- Co-Investment: \$159.8 million<sup>3</sup>

### **ASSETS UNDER MANAGEMENT (AUM)**





Global Multi-Manager (Fund of Funds)



# APPRAISAL & VALUATION

# **Serving Clients Globally**

### HISTORICAL FEE REVENUE

(\$ in millions) Q1 \$414 \$385 \$365 \$89 2011 2012 2013 2014

### **OVERVIEW**

- 132,000+ assignments in 2013
  - Up 14% from 2012
- Euromoney Global Valuation Advisor of the
- Clients include lenders. life insurance companies, special servicers and REITs

### PREMIER CLIENTS



























# **LEASING**

# Strategic Advisory and Execution

### HISTORICAL FEE REVENUE



### **OVERVIEW**

- Serve occupiers and investors in formulating and executing leasing strategies
- Tailored service delivery by property type and industry/market specialization
- Strategic insight and high-level execution driving significant market share gains
- Approximately 4,3501 leasing professionals worldwide
- #1 global market position \$83.2 billion lease transactions in 2013

Office: \$56.2 billion Industrial: \$10.5 billion Retail: \$15.1 billion \$ 1.4 billion Other:

### RECENT TRANSACTIONS



**Boston Properties** San Francisco, CA 714,000 SF



Raleigh, NC 445,000 SF



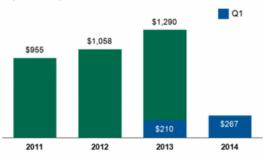
American Express

# **PROPERTY SALES**

### **Insight and Execution Across Markets & Property Types**

### HISTORICAL FEE REVENUE

(\$ in millions)



### **RECENT TRANSACTIONS**



Denmark/Finland/Sweden
AB Volvo
\$321 Million
Property Sale



San Francisco, CA Hines \$298 Million Property Sale



Krakow, Poland Invesco \$248 Million Property Acquisition

### **OVERVIEW**

- Represent investors (sellers and buyers) in commercial real estate
- #1 global market share, per Real Capital Analytics
  - 650 basis point advantage over #2 firm in 2013
  - · 180 basis point increase from 2012
- Approximately 1,650¹ investment sales specialists worldwide
- #1 global market position \$140.1 billion sales transactions in 2013

Office: \$59.9 billion
Industrial: \$19.0 billion
Retail: \$21.6 billion
Multi-family: \$26.3 billion
Other: \$13.3 billion



1. As of January 1, 2014; excludes affiliates

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# COMMERCIAL MORTGAGE SERVICES

### **Premier Debt and Structured Finance Solutions**

### HISTORICAL FEE REVENUE

\$300 \$312 \$300 \$312 \$229 \$300 \$312 \$300 \$312

### **OVERVIEW**

- Leading strategic advisor for debt and structured finance solutions
  - · Highly synergistic with property sales
- Key services:
- Loan origination / debt placement
- · Portfolio loan sales
- · Loan servicing via JV with GE Capital
- Approximately 125<sup>1</sup> mortgage brokerage specialists
- \$26.9 billion of global mortgage activity in 2013<sup>2</sup>
- #1 in commercial loan origination with government agencies

### RECENT TRANSACTIONS





CWCapital Asset Management \$2.5 Billion Loan Sale Advisory



Georgia/Nevada/ Texas KTR Capital \$142 Million

Loan Sale



Frankfurt, Germany

IVG Institutional Funds \$350 Million Equity Financing

<sup>1.</sup> As of January 1, 2014; excludes affiliates.

<sup>2.</sup> Activity includes loan originations and loan sales.

## DEVELOPMENT SERVICES

### Pre-eminent Merchant Builder Brand in U.S.

2013

### PROJECTS IN PROCESS/PIPELINE<sup>1</sup>

(\$ in billions) ■ In Process<sup>2</sup> ■ Pipeline 4.9 5.0 4.2

- Merchant builder business model
- Premier brand in U.S. development
  - · 65+ year record of excellence
- Partner with leading institutional capital sources
- \$87.6 million of co-investment at the end of Q1 2014
- \$7.7 million of recourse debt to CBRE and repayment guarantees at the end of Q1 2014

### RECENT PROJECTS

2011



2012



Q1 2014



Shops at Dakota Crossing

Mixed-Use

Washington, DC

- In Process figures include Long-Term Operating Assets (LTOA) of \$0.7 billion for Q1 14, \$0.9 billion for Q4 13, \$1.2 billion for Q4 21 and \$1.5 billion for Q4 11. LTOA are projects that have achieved a stabilized level of occupancy or have been held 18-24 months following shell completion or acquisition.



# **BUSINESS OUTLOOK**

### 2014 Expectations

- Property Sales should continue strong, double-digit growth
  - Pace expected to moderate from Q1's robust level
  - More difficult comparisons as the year progresses
- Leasing is expected to continue to grow well despite slow, uneven recovery
- GCS (Occupier Outsourcing) is expected to sustain double-digit growth
  - · Norland provides enhanced growth prospects and long-term contractual revenue
- Investment Management and Development, combined, still expected to perform roughly in line with 2013, excluding carried interest
- Declining GSE volume likely to remain a challenge in Commercial Mortgage Services, while activity increases with other capital sources
- See more upside than downside to full-year guidance of \$1.55 to \$1.60 Adjusted EPS
  - Q1 is a relatively small portion of the year's earnings and not an adequate barometer of full-year performance
  - Year-over-year earnings comparisons will be more challenging in the quarters ahead



### **KEY TAKEAWAYS**

- Premier global provider of integrated services to real estate investors and occupiers
  - · Global leadership and scale
  - · The leading global brand with a balanced and diversified business mix
  - Known for delivering high-quality solutions that create value for clients
- CBRE has significantly evolved its business profile
  - Revenue from contractual sources has increased 3.8x from 2006 to 2013<sup>1</sup>
  - Contractual revenues and Leasing, which is largely recurring, represented 80% of total revenue in Q1 2014
  - Acquisitions have strengthened CBRE's service offering and contractual revenue
- Track record of long-term growth
  - Revenue has increased 4.0x from 2003 to 2013
  - Normalized EBITDA has increased 5.6x from 2003 to 2013
- CBRE intends to remain active in pursuing acquisitions for the foreseeable future
  - · Continued opportunities to acquire strong businesses that meet our financial criteria
- Highly focused on extending competitive advantage with globally integrated solutions and a unique product line and geographic footprint that others find difficult to match

See slide 26 for footnotes.

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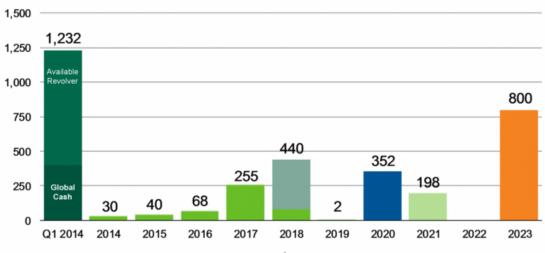
# **APPENDIX**



# MANDATORY AMORTIZATION AND MATURITY SCHEDULE

# As of March 31, 2014

(\$ in millions)



■ Current Liquidity ■ Term Loan A ■ Term Loan B ■ Revolver 

Sr. Unsecured Notes - 6.625% ■ Sr. Unsecured Notes - 5.00%



# **CAPITALIZATION**

# As of March 31, 2014

| Net debt to TTM Normalized EBITDA⁴        |    | 1.69x   |
|-------------------------------------------|----|---------|
| Total net debt                            | \$ | 1,793.4 |
| Total capitalization                      |    | 4,184.0 |
| Stockholders' equity                      |    | 1,989.6 |
| Total debt                                | \$ | 2,194.4 |
| Other debt <sup>3</sup>                   |    | 5.5     |
| Notes payable on real estate <sup>2</sup> |    | 4.0     |
| Senior unsecured notes 6.625%             |    | 350.0   |
| Senior unsecured notes 5.0%               |    | 800.0   |
| Senior secured term loan B (new)          |    | 212.9   |
| Senior secured term loan A (new)          |    | 462.5   |
| Revolving credit facility                 |    | 359.5   |
| (\$ in millions)  Cash <sup>1</sup>       | \$ | 401.0   |



Represents notes payable on real estate in Development Services that are recourse to the Company. Excludes non-recourse notes payable on real estate of \$127.9 million at March 31, 2014.

Excludes \$306.6 million of aggregate warehouse facilities outstanding at March 31, 2014.
 Calculation includes EBITDA from discontinued operations. See slide 26 for details.

# RECONCILIATION OF NORMALIZED EBITDA TO EBITDA TO NET INCOME

|                                                                                                | Twelve Months Ended December 31, |            |            |            |            |            |
|------------------------------------------------------------------------------------------------|----------------------------------|------------|------------|------------|------------|------------|
| (\$ in millions)                                                                               | Q1 2014<br>TTM                   | 2013 2     | 2012       | 2011       | 2010       | 2009       |
| Normalized EBITDA <sup>1</sup>                                                                 | \$ 1,059.8                       | \$ 1,022.3 | \$ 918.4   | \$ 802.6   | \$ 681.3   | \$ 453.9   |
| Adjustments:                                                                                   |                                  |            |            |            |            |            |
| Carried interest incentive compensation <sup>2</sup><br>Integration and other costs related to | 10.8                             | 9.2        | -          | -          | -          |            |
| acquisitions                                                                                   | 11.1                             | 12.6       | 39.2       | 68.8       | 7.2        | 5.7        |
| Cost containment expenses                                                                      | 17.6                             | 17.6       | 17.6       | 31.1       | 15.3       | 43.6       |
| Write-down of impaired assets                                                                  |                                  | -          |            | 9.4        | 11.3       | 32.5       |
| EBITDA <sup>1</sup>                                                                            | 1,020.3                          | 982.9      | 861.6      | 693.3      | 647.5      | 372.1      |
| Add:                                                                                           |                                  |            |            |            |            |            |
| Interest Income <sup>3</sup>                                                                   | 5.9                              | 6.3        | 7.6        | 9.4        | 8.4        | 6.1        |
| Less:                                                                                          |                                  |            |            |            |            |            |
| Depreciation and amortization <sup>3</sup> Non-amortizable intangible asset                    | 209.9                            | 191.3      | 170.9      | 116.9      | 109.0      | 99.5       |
| impairment                                                                                     | 98.1                             | 98.1       | 19.8       | -          | -          |            |
| Interest expense <sup>3</sup>                                                                  | 122.2                            | 138.4      | 176.6      | 153.5      | 192.7      | 189.1      |
| Write-off of financing costs                                                                   | 42.7                             | 56.3       |            |            | 18.1       | 29.3       |
| Provision for income taxes <sup>3</sup>                                                        | 206.6                            | 188.6      | 186.3      | 193.1      | 135.8      | 27.0       |
| Net Income attributable to CBRE Group, Inc. 3                                                  | \$ 346.7                         | \$ 316.5   | \$ 315.6   | \$ 239.2   | \$ 200.3   | \$ 33.3    |
| Revenue <sup>1</sup>                                                                           | \$ 7,579.9                       | \$ 7,194.2 | \$ 6,519.8 | \$ 5,912.1 | \$ 5,119.2 | \$ 4,165.8 |
| Normalized EBITDA Margin                                                                       | 14.0%                            | 14.2%      | 14.1%      | 13.6%      | 13.3%      | 10.9%      |
|                                                                                                |                                  |            |            |            |            |            |

- 2. Carried interest incentive compensation is related to funds that began recording carried interest expense in Q2 2013 and beyond.

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# **FOOTNOTES**

- 1. Includes Trammell Crow Company for the period December 20, 2006 through December 31, 2006.
  2. Other includes Development Services (1% in both 2006 and proforma 2013) and Other (1% in both 2006 and proforma 2013).
  3. Capital Markets includes Sales (31% in 2006 and 16% in proforma 2013) and Commercial Mortgage Services (3% in 2006 and 4% in proforma 2013).
- Contractual Revenues include GCS and Asset Services (14% in 2006 and 40% in proforma 2013; excludes associated sales and lease revenues, most of which are contractual),
   Global Investment Management (6% in 2006 and 7% in proforma 2013), and Appraisal & Valuation (7% in 2006 and 5% in proforma 2013).

- 1. Normalized EBITDA excludes merger-related and other non-recurring charges, gains/losses trading securities acquired in the Trammell Crow Company acquisition, cost containment expenses, one-time IPO-related compensation expense, integration and other costs related to acquisitions, certain carried interest expense to better match with carried interest revenue realization and the write-down of impaired assets.
- 2. Includes Insignia activity for the period July 23, 2003 through December 31, 2003.
- 3. Includes Trammell Crow Company activity for the period December 20, 2006 through December 31, 2006
- 4. See discontinued operations below.
- 6. Includes CRES, ING REIM Asia and ING REIM Europe beginning July 1, October 3 and October 31, 2011, respectively.

### Slide 14

- 1. Excludes global securities busin
- 2. As of April 30, 2014.
- 3. As of March 31, 2014.
- 4. Includes CRES, ING REIM Asia and ING REIM Europe beginning July 1, October 3 and October 31, 2011, respectively.

### Slide 21

1. Includes \$9.4 million of discontinued operations for the twelve months ended December 31, 2013 and \$690 million of proforms revenue from Norland which was acquired December

- Discontinued Operations (Sildes 10, 24 and 25)

  Under GAAP, the Company has historically classified most of its gains on dispositions of real estate as income from discontinued operations rather than as revenue and earnings from continuing operations. The Company's Development Services segment, and occasionally its Global Investment Management segment, are engaged in developing and selling real estate projects in the normal course of business. Management believes that the characterization of these gains as income from discontinued operations may create the inaccurate impression that the Company is exiting this business. Effective January 1, 2014, CBRE adopted new GAAP accounting standards that no longer require us to report dispositions of real estate as income from discontinued operations.

  Revenue from discontinued operations which totaled: \$1.3 million for the year ended December 31, 2018, \$3.9 million for the year ended December 31, 2013, \$5.7 million for the year ended December 31, 2013 and \$5.4 million for the twelve months ended March 31, 2014.
- \* EBITDA related to discontinued operations which totaled: \$16.9 million for the year ended December 31, 2008, \$16.4 million for the year ended December 31, 2011, \$5.6 million for the year ended December 31, 2012, \$7.9 million for the year ended December 31, 2013 and \$3.5 million for the twelve

