UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 12, 2005

CB RICHARD ELLIS GROUP, INC.

(Exact name of registrant as specified in its charter) 001-32205

94-3391143

Delaware

	(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)
		reet, Suite 3400, Los Angeles, California f Principal Executive Offices)	90017 (Zip Code)
		(213) 613-3226 Registrant's Telephone Number, Including Area Code	
		Not Applicable (Former Name or Former Address, if Changed Since Last Report)	
Check the	appropriate box below if the Form 8-I	C filing is intended to simultaneously satisfy the filing obligation of the registration	trant under any of the following provisions:
□ Written	communications pursuant to Rule 425	5 under the Securities Act (17 CFR 230.425)	
□ Soliciti	ng material pursuant to Rule 14a-12 ur	nder the Exchange Act (17 CFR 240.14a-12(b))	
□ Pre-cor	nmencement communications pursuan	t to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))	
□ Dra cor	mancament communications nursuan	t to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	
	innencement communications pursuan	t to Rule 13e-4(c) under the Exchange Act (1/ CFR 240.13e-4(c))	
I Tre-con	intencement communications pursuan	t to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	
	intencement communications pursuan	t to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	
	·	Richard Ellis Group, Inc., a Delaware corporation (the Company), in connec	ction with the matters described herein.
This Curre	·		ction with the matters described herein.
This Curre Item 7.01 The Comp	ent Report on Form 8-K is filed by CB Regulation FD Disclosure		
This Curre Item 7.01 The Comp	ent Report on Form 8-K is filed by CB Regulation FD Disclosure any is scheduled to meet with investor	Richard Ellis Group, Inc., a Delaware corporation (the Company), in connec	
This Curre Item 7.01 The Comp Exhibit 99	ent Report on Form 8-K is filed by CB Regulation FD Disclosure any is scheduled to meet with investor to this report.	Richard Ellis Group, Inc., a Delaware corporation (the Company), in connects during the remainder of the month of May 2005. A copy of the presentation	on to be used at these meetings is furnished as

/s/ KENNETH J. KAY Kenneth J. Kay Chief Financial Officer



May 2005 Investor Presentation

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Forward Looking Statements



This presentation contains statements that are forward looking within the meaning of the Private Securities Litigation Reform Act of 1995. These statements should be considered as estimates only and actual results may ultimately differ from these estimates. Except to the extent required by applicable securities laws, CB Richard Ellis Group, Inc. undertakes no obligation to update or publicly revise any of the forward-looking statements that you may hear today. Please refer to our annual report on Form 10-K and our quarterly reports on Form 10-Q, which are filed with the SEC and available at the SEC's Web site (http://www.sec.gov), for a full discussion of the risks and other factors, that may impact any estimates that you may hear today. We may make certain statements during the course of this presentation which include references to "non-GAAP financial measures," as defined by SEC regulations. As required by these regulations, we have provided reconciliations of these measures to what we believe are the most directly comparable GAAP measures, which are attached hereto within the appendix.



Brett White - President

Ken Kay - Senior Executive Vice President and Chief Financial Officer

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Overview

The World Class Commercial Real Estate Services Provider

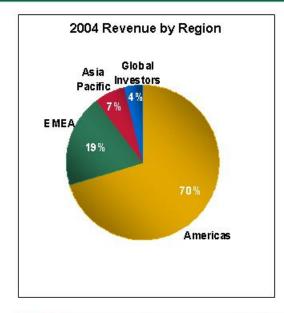




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Global Reach & Local Leadership



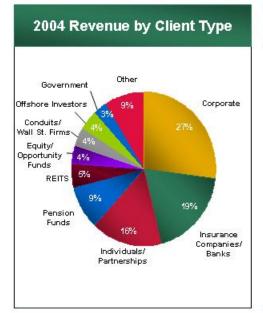


New York	✓
London	1
Los Angeles	
Chicago	✓
Sydney	✓
Paris	✓
Washington, D.C	. 🗸
Madrid	√
Singapore	1

CBRE is unique in offering customers global coverage and leading local expertise.

Diversified Blue Chip Client Base







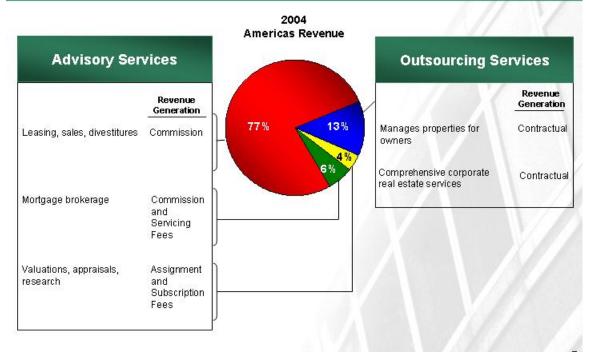
Top 20 customers are less than 9% of total revenue.

j

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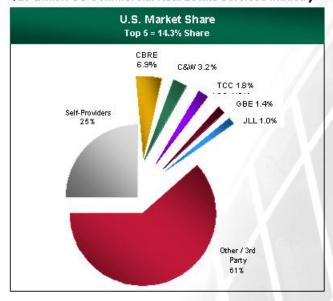
Full Services Platform











The market has grown at a 4.3% CAGR from 1994 to 2004.

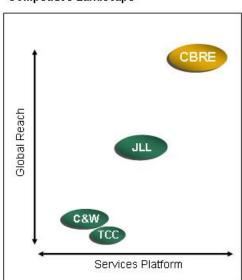
Source: External public fillings and management estimates as of 12/31/04, θ . Bioinding investment management

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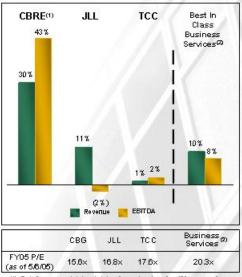
Superior Platform Drives Outperformance



Competitive Landscape



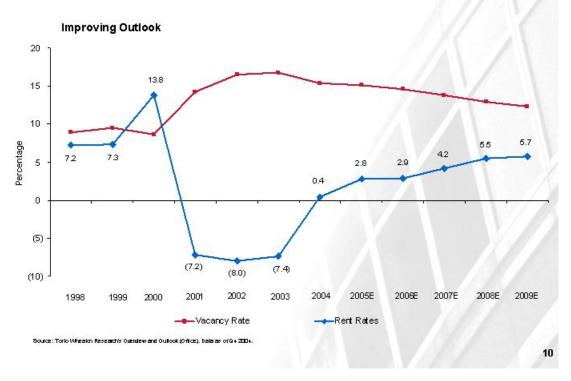
Q1 2002 TTM - Q1 2005 TTM CAGR

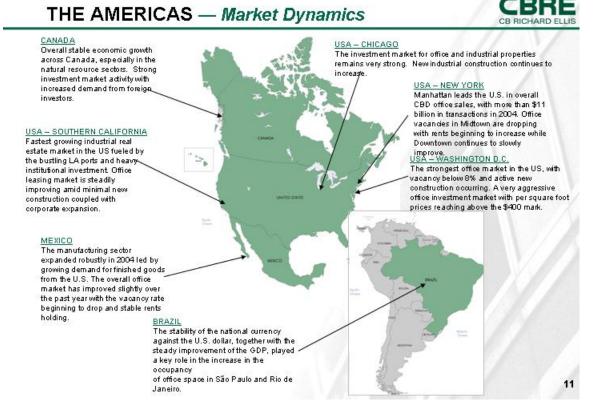


(1) Excluding merger related costs, integration costs and one-time IPO compensation expense.
(2) Auerage based on ABM, ACN, ADP, CEN, FDC, KELYA, MAN, PAYX, RHI, and RMK.

Our full-service, global platform has allowed us to outperform competitors.

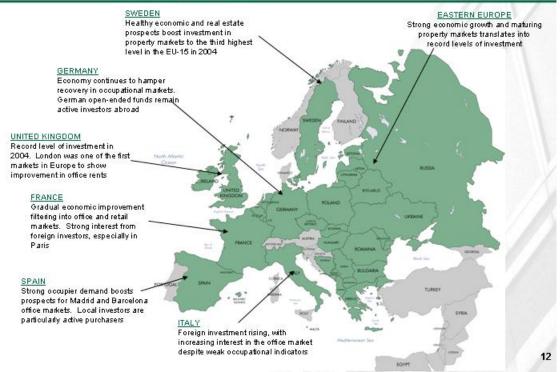




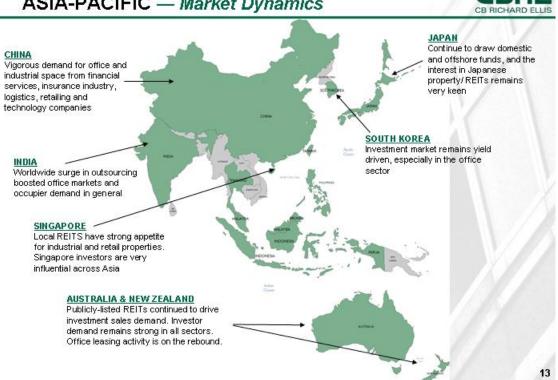


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ASIA-PACIFIC — Market Dynamics



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Key Growth Strategies



INDUSTRY TRENDS	RELATED STRATEGY
Increased vendor consolidation	 Capitalize on cross-selling opportunities Leverage geographic diversity of platform Capitalize on breadth of service offerings Selectively seek infill acquisition opportunities
Corporate outsourcing	 Single point of contact management Emphasize multi-market/cross-border capabilities Focus on Fortune 500 penetration Invest in enabling IT platforms
Increased capital allocations to real estate	 Leverage demographic-driven investment trends and globalization of capital flows Leverage expertise across all property types Aggregate the fragmented private client market
Institutional ownership of real estate	 Match risk/return profiles Develop innovative investment vehicles Grow assets under management Capitalize on "feet on the ground" global platform

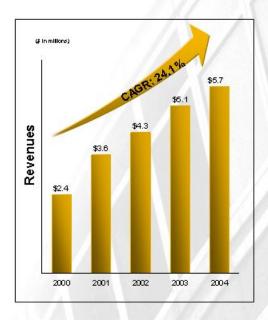
Promote Cross-Selling







- ▶ 23.4M square feet of facilities managed, 60% growth since 2000
- ▶ 117% growth in project management (2003 over 2000)
- CBRE's client-share has increased 50% and fees doubled over past four years



1.





Average Revenue Increase of 54% 1

2005

	2000
Multiple Service Providers	CBRE
	Exclusive Transaction Management Provider
Occasional Brokerage Transactions	 Additional Services Property Management Consulting Appraisals/Valuation
No Centralized Management	Single point of contact 11 million sq. ft. under management Provide services in all 50 states
Tactical Relationship	Strategic Relationship

¹Period covering 2000 - 2004

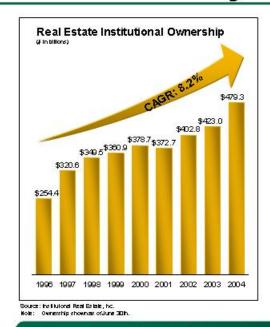
A CBRE Client for 20 Years

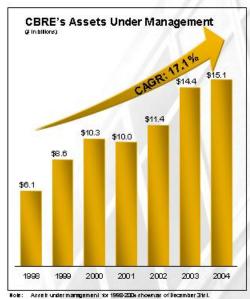
18

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Grow Investment Management Business







Substantial cross-selling of services currently drives approximately \$50 million in revenue for CBRE.



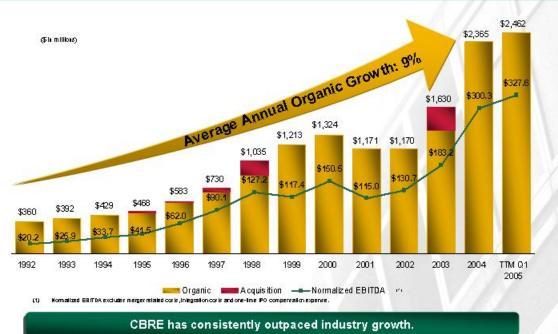
Financial Overview

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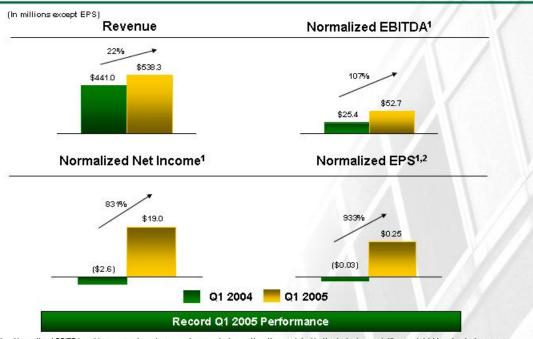
Consistent Long Term Growth





Q1 2005 Business Performance Highlights





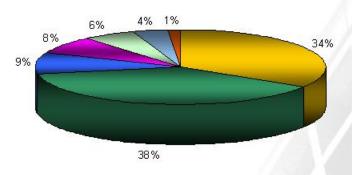
Normalized EBITDA, net income and earnings per share exclude one-time items related to the insignia acquisition and debt buy-back charges.
 Diluted earnings per share.

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Q1 2005 Revenue Breakdown

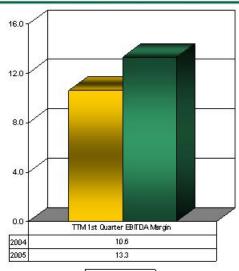




(\$ in millions)	2005	2004	% Change
Sales	182.1	138.7	31
Leasing	205.5	192.2	7
Property and Facilities Management	50.2	43.4	16
Appraisal and Valuation	41.1	30.8	33
Commercial Mortgage Brokerage	31.1	15.2	105
Investment Management	21.1	16.9	25
Other	7.2	3.8	89
Total	538.3	441.0	22

Q1 2005 Trailing Twelve Months Normalized EBITDA Margins





Continued margin improvement due to:

- Robust revenue growth
- Operating leverage
 - ► EBITDA margins improved by approximately 25% above the same quarter last year

■ 2004 ■ 2005

Notes:

EBITDA margins exclude one-time merger-related charges and integration expenses.

The 2004 TTM margin includes the combined company results for the second quarter of 2003 which was prior to the acquisition of Insignia. Hence, the EBITDA margin for TTM 2004 is presented for informational purposes only and does not purport to represent what CB Richard Ellis' combined company EBITDA margin would have been had the Insignia acquisition in fact occurred prior to the third quarter of 2003.

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Capitalization



	As			
(\$ in millions)	3/31/05	12/31/2004	Variance	
Cash	157.8	256.9	(99.1)	
Tranche B Ioan	274.1	277.1	(3.0)	
Other debt ¹	21.2	22.5	(1.3)	
9 ^{3/4} % senior notes	130.0	130.0		
11 ^{1,4} % senior subordinated notes ²	179.0	205.0	(26.0)	
Total debt	604.3	634.6	(30.3)	
Stockholders' equity	579.5	560.0	19.5	
Total capitalization	1,183.8	1,194.6	(10.8)	
Total net debt	446.5	377.7	68.8	

^{1.} Excludes \$43.8 million and \$138.2 million of warehouse facility at March 31, 2005 and December 31, 2004, respectively, and \$2.1 million of non-recourse debt relating to an investment in Europe at March 31, 2005.

The 2005 balance does not reflect \$10.1 million of additional notes repurchased in the 2nd quarter of 2005.





12/31/04

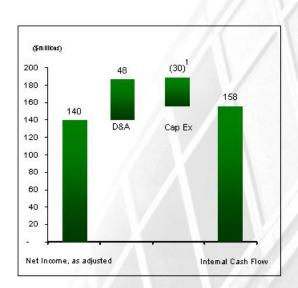
3/31/05

12/31/03

Q1 2005 Trailing Twelve Months Normalized Internal Cash Flow CB RICHARD ELLIS

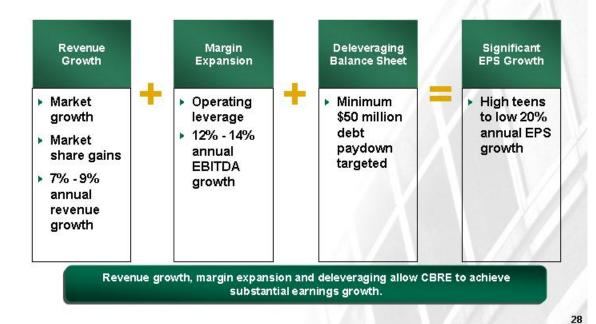


- Strong cash flow generator
- Low capital intensity
- Utilization of internal cash flow
 - Debt reduction
 - Co-investment activities
 - In-fill acquisitions



1. Excludes capital expenditures, net of concessions, of \$5.5 million related to the integration of Insignia.





Remember Who We Are



We are:

- A growth-oriented business services enterprise with more than 200 offices around the world
- A full service provider with a diverse suite of services to address any commercial real estate need
- More than 2X the size of our nearest competitor in terms of 2004 revenue
- Focused on growing existing client relationships through cross-selling opportunities and a multi-market approach
- Focused on outperforming the industry in terms of margin expansion and market penetration
- Able to significantly leverage our operating structure
- A strong cash flow generator

We are not:

- Asset intensive
- Capital intensive
- A REIT or direct property owner
- Dependent on a few markets, producers or clients
- ► Interest rate dependent



Appendix

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Reconciliation of Normalized EBITDA to EBITDA to Net Income (Loss)



	Three Months End	ded March 31,	
(\$ in millions)	2005	2004	
Normalized EBITDA	52.7	25.4	
Less:			
Merger-related charges related to the Insignia acquisition	-//	10.0	
Integration costs related to the Insignia acquisition	2.5	5,3	
EBITDA	50.2	10.1	
Add:			
Interest income	2.5	1.3	
Less:			
Depreciation and amortization	10.4	16.8	
Interest expense	13.6	19.7	
Loss on extinguishment of debt	4.9	11 //-/	
Provision (benefit) for income taxes	9.2	(8.5)	
Net income (loss)	14.6	(16.6)	

Reconciliation of Normalized EBITDA to EBITDA to Net Income (Loss)



(\$ in millions)	Trailing Twelve Months		Year Ended December 31,		
# W E	Q1 2005	Q1 2004	2004	2003	2002
Normalized EBITDA	327.6	191.6	300.3	183.2	130.7
Less:					
Merger-related charges related to	15.6	46.8	25.6	36.8	
the Insignia acquisition					
Integration costs related to the	11.6	18.9	14.4	13.6	
Insignia acquisition					
One-time compensation expense	15.0	93	15.0	7.4	
related to the initial public offering	«				
EBITDA	285.4	125.9	245.3	132.8	130.7
Add:					
Interest in come	5.5	3.8	43	3.6	3.2
Less:					
Depreciation and amortization	48.5	103.2	54.9	92.6	24.6
Interest expense	59.3	76.7	65.4	71.3	60.5
Loss on extinguishment of debt	26.0	13.5	21.1	13.5	
Provision (benefit) for income taxes _	61.2	(13.7)	43.5	(6.3)	30.1
Net income (loss)	95.9	(50.0)	64.7	(34.7)	18.7

32

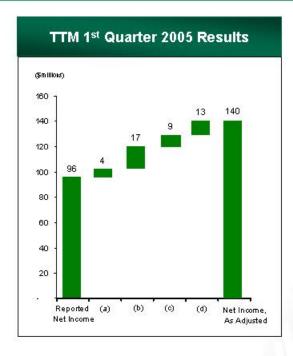
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Reconciliation of Net Income (Loss) to Net Income (Loss), As Adjusted



	TI	nree Months E	∃nde	d March 31,	
(\$ in millions, except share data)		2005		2004	
Net income (loss)		14.6		(16.6)	
Amortization related to net revenue backlog acquired in the Insignia acquisition, net of tax		-/		4.3	
Merger-related charges related to the Insignia acquisition, net of tax		//-		6.3	
Integration costs related to the Insignia acquisition, net of tax		1.5		3.4	
Loss on extinguishment of debt, net of tax		2.9		- \ - 5	
Net income (loss), as adjusted		19.0		(2.6)	
Diluted income (loss) per share, as adjusted	\$	0.25	\$	(0.03)	
Weighted average shares outstanding for diluted income per share, as adjusted		76,184,725		62,522,176	





- (a) Amortization expense related to Insignia net revenue backlog
- (b) Insignia merger-related and integration costs
- (c) One-time IPO related compensation expense
- (d) Costs of extinguishment of debt

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[LOGO]

May 2005 Investor Presentation

Forward Looking Statements [LOGO]

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1

Participants

Brett White - President

Ken Kay - Senior Executive Vice President and Chief Financial Officer

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Overview

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The World Class Commercial Real Estate Services Provider

Leading Global Brand

- 99 years
- 50 countries
- #1 in key cities in U.S., Europe and Asia
- #1 commercial real estate brokerage
- #1 appraisal and valuation
- Broad Capabilities
 - #1 property and facilities management
 - #2 commercial mortgage brokerage
 - \$15.1 billion in investment assets under management
 - 2x nearest competitor

Scale, Diversity and Earnings Power

- Thousands of clients, more than 70% of Fortune 100
- Q1 2005 Revenue of \$538.3 million
- Q1 2005 Normalized EBITDA of \$52.7 million(1)
- Strong organic revenue and earnings growth for 2005
- (1) Excludes integration costs.

4

Global Reach & Local Leadership

Leadir 2004 Revenue by Region Market Po		
[CHART]	New York	×
	London	X
	Los Angeles	×
	Chicago	X
	Sydney	X
	Paris	×

Washington, D.C. × Madrid × Singapore × CBRE is unique in offering customers global coverage and leading local expertise. **Diversified Blue Chip Client Base** 2004 Revenue by Client Type Representative Clients [CHART] [LOGO] Top 20 customers are less than 9% of total revenue. 6 **Full Services Platform** 2004 **Americas Revenue Advisory Services Outsourcing Services** [CHART] Revenue Revenue Generation Generation Leasing, sales, divestitures Commission Manages properties for owners Contractual Comprehensive corporate real estate services Contractual Mortgage brokerage Commission and Servicing Fees Valuations, appraisals, research Assignment and Subscription Fees 7 Fragmented Industry \$23 Billion US Commercial Real Estate Services Industry (1) U.S. Market Share **Top 5 = 14.3% Share** [CHART] The market has grown at a 4.3% CAGR from 1994 to 2004. Source: External public filings and management estimates as of 12/31/04. (1) Excluding investment management. 8 **Superior Platform Drives Outperformance** Competitive Landscape [CHART] Q1 2002 TTM - - Q1 2005 TTM CAGR [CHART] Business CBG JLL TCC Services(2) FY05 P/E (as of 5/6/05) 15.6x 16.8 x 17.6x 20.3x

Excluding merger related costs, integration costs and one-time IPO compensation expense.

(1)

(2)

Average based on ABM, ACN, ADP, CEN, FDC, KELYA, MAN, PAYX, RHI, and RMK.

Capitalize on Favorable Industry Conditions

Improving Outlook

[CHART]

Source: Torto Wheaton Research's Overview and Outlook (Office). Data as of Q4 2004.

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THE AMERICAS — Market Dynamics

CANADA

Overall stable economic growth across Canada, especially in the natural resource sectors. Strong investment market activity with increased demand from foreign investors.

<u>USA – SOUTHERN CALIFORNIA</u>

Fastest growing industrial real estate market in the US fueled by the bustling LA ports and heavy institutional investment. Office leasing market is steadily improving amid minimal new construction coupled with corporate expansion.

[GRAPHIC]

MEXICO

The manufacturing sector expanded robustly in 2004 led by growing demand for finished goods from the U.S. The overall office market has improved slightly over the past year with the vacancy rate beginning to drop and stable rents holding.

BRAZIL

The stability of the national currency against the U.S. dollar, together with the steady improvement of the GDP, played a key role in the increase in the occupancy of office space in São Paulo and Rio de Janeiro.

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USA - CHICAGO

The investment market for office and industrial properties remains very strong. New industrial construction continues to increase.

USA - NEW YORK

Manhattan leads the U.S. in overall CBD office sales, with more than \$11 billion in transactions in 2004. Office vacancies in Midtown are dropping with rents beginning to increase while Downtown continues to slowly improve.

USA - WASHINGTON D.C.

The strongest office market in the US, with vacancy below 8% and active new construction occurring. A very aggressive office investment market with per square foot prices reaching above the \$400 mark.

EASTERN EUROPE

Strong economic growth and maturing property

markets translates into record levels of investment

EMEA — Market Dynamics

SWEDEN

Healthy economic and real estate prospects boost investment in property markets to the third highest level in the EU-15 in 2004

GERMANY

Economy continues to hamper recovery in occupational markets. German open-ended funds remain active investors abroad

UNITED KINGDOM

Record level of investment in 2004. London was one of the first markets in Europe to show improvement in office rents

[GRAPHIC]

FRANCE

Gradual economic improvement filtering into office and retail markets. Strong interest from foreign investors, especially in Paris

SPAIN

Strong occupier demand boosts prospects for Madrid and Barcelona office markets. Local investors are particularly active purchasers

ITALY

Foreign investment rising, with increasing interest in the office market despite weak occupational indicators

12

ASIA-PACIFIC — Market Dynamics

<u>CHINA</u> <u>JAPAN</u>

Vigorous demand for office and industrial space from financial services, insurance industry, logistics, retailing and technology companies

Worldwide surge in outsourcing boosted office markets and occupier demand in general

[GRAPHIC]

Continue to draw domestic and offshore funds, and the interest in Japanese property/ REITs remains very keen

SOUTH KOREA

Investment market remains yield driven, especially in the office sector

SINGAPORE

Local REITS have strong appetite for industrial and retail properties. Singapore investors are very influential across Asia

AUSTRALIA & NEW ZEALAND

Publicly-listed REITs continued to drive investment sales demand. Investor demand remains strong in all sectors. Office leasing activity is on the rebound.

13

Markets Clustering at Bottom of Cycle

	Rents	Rental	Rental
Rents	Bottoming	Growth	Growth
Falling	Out	Accelerating	Maturing

[CHART]

Source: CB Richard Ellis

14

Key Growth Strategies

15

Growth Drivers

INDUSTRY TRENDS	RELATED STRATEGY
Increased vendor consolidation	Capitalize on cross-selling opportunities
	Leverage geographic diversity of platform
	Capitalize on breadth of service offerings
	 Selectively seek infill acquisition opportunities
Corporate outsourcing	Single point of contact management
	Emphasize multi-market/cross-border capabilities
	 Focus on Fortune 500 penetration
	Invest in enabling IT platforms
Increased capital allocations to real estate	 Leverage demographic-driven investment trends and globalization of capital flows
	 Leverage expertise across all property types
	Aggregate the fragmented private client market
Institutional ownership of real estate	Match risk/return profiles
	Develop innovative investment vehicles
	Grow assets under management
	Capitalize on "feet on the ground" global platform
	16

Promote Cross-Selling

Washington Mutual

	Initial Services	Current Services
Facilities Management	×	×

The markets do not necessarily move along the curve in the same direction or at the same speed

Lease Administration	×	×
Transaction Management		×
Project Management		×
Strategic Planning		×
Location Consulting		×
- 00 0 6 0 0 1111	2000	

- 23.4M square feet of facilities managed, 60% growth since 2000
- 117% growth in project management (2003 over 2000)
- · CBRE's client-share has increased 50% and fees doubled over past four years

[CHART]

17

Service Provider Consolidation

Allstate

Average Revenue Increase of 54% (1)

Multiple Service Providers Occasional Brokerage Transactions	2005 CBRE • Exclusive Transaction Management Provider • Additional Services • Property Management • Consulting • Appraisals/Valuation
No Centralized Management	 Single point of contact 11 million sq. ft. under management Provide services in all 50 states
Tactical Relationship (1) Period covering 2000 - 2004	Strategic Relationship
	A CRDF Client for 20 Vears

A CBRE Client for 20 Years

18

Grow Investment Management Business

Real Estate Institutional Ownership (\$ in billions)

[CHART]

CBRE's Assets Under Management

(\$ in billions)

[CHART]

Note: Assets under management for 1998-2004 shown as of December 31st.

Source: Institutional Real Estate, Inc.
Note: Ownership shown as of June 30th.

Substantial cross-selling of services currently drives approximately \$50 million in revenue for CBRE.

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Financial Overview

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Consistent Long Term Growth

[CHART]

⁽¹⁾ Normalized EBITDA excludes merger related costs, integration costs and one-time IPO compensation expense.

Q1 2005 Business Performance Highligh	01	2005	Business	Performance	Highlight
---------------------------------------	----	------	----------	-------------	-----------

(In millions except EPS)

Revenue	Normalized EBITDA(1)
[CHART]	[CHART]
Normalized Net Income(1)	Normalized EPS(1),(2)
[CHART]	[CHART]

Record Q1 2005 Performance

- (1). Normalized EBITDA, net income and earnings per share exclude one-time items related to the Insignia acquisition and debt buy-back charges.
- (2). Diluted earnings per share.

22

Q1 2005 Revenue Breakdown

[CHART]

(\$ in mill	ions)	2005	2004	% Change
	Sales	182.1	138.7	31
	Taraina	207.7	102.2	-
	Leasing	205.5	192.2	7
	Property and Facilities Management	50.2	43.4	16
	Appraisal and Valuation	41.1	30.8	33
	Commercial Mortgage Brokerage	31.1	15.2	105
	Investment Management	21.1	16.9	25
	Other	7.2	3.8	89
	Total	538.3	441.0	22
		23		

Q1 2005 Trailing Twelve Months Normalized EBITDA Margins

[CHART]

	TTM 1st Quarter EBITDA Margin
2004	10.6
2005	13.3

Continued margin improvement due to:

- Robust revenue growth
- · Operating leverage
 - EBITDA margins improved by approximately 25% above the same quarter last year

Notes:

EBITDA margins exclude one-time merger-related charges and integration expenses.

The 2004 TTM margin includes the combined company results for the second quarter of 2003 which was prior to the acquisition of Insignia. Hence, the EBITDA margin for TTM 2004 is presented for informational purposes only and does not purport to represent what CB Richard Ellis' combined company EBITDA margin would have been had the Insignia acquisition in fact occurred prior to the third quarter of 2003.

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Capitalization

	As of		
(\$ in millions)	3/31/05	12/31/2004	Variance
Cash	157.8	256.9	(99.1)

Tranche B loan	274.1	277.1	(3.0)
Other debt(1)	21.2	22.5	(1.3)
$9^3/_4\%$ senior notes	130.0	130.0	_
$11^{1}/_{4}\%$ senior subordinated notes(2)	179.0	205.0	(26.0)
Total debt	604.3	634.6	(30.3)
Stockholders' equity	579.5	560.0	19.5
Total capitalization	1,183.8	1,194.6	(10.8)
Total net debt	446.5	377.7	68.8

^{(1).} Excludes \$43.8 million and \$138.2 million of warehouse facility at March 31, 2005 and December 31, 2004, respectively, and \$2.1 million of non-recourse debt relating to an investment in Europe at March 31, 2005.

(2). The 2005 balance does not reflect \$10.1 million of additional notes repurchased in the 2nd quarter of 2005.

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Q1 2005 Debt Highlights

(In millions)

Total Debt

[CHART]

Total Debt to Total Capitalization

[CHART]

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Q1 2005 Trailing Twelve Months Normalized Internal Cash Flow

- · Strong cash flow generator
- · Low capital intensity
- · Utilization of internal cash flow
 - Debt reduction
 - Co-investment activities
 - In-fill acquisitions

[CHART]

 $(1). \ \ Excludes \ capital \ expenditures, net \ of \ concessions, \ of \$5.5 \ million \ related \ to \ the \ integration \ of \ Insignia.$

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Key Drivers of Earnings Growth

	Revenue Growth		Margin Expansion		Deleveraging Balance Sheet		Significant EPS Growth	
•	Market growth	+ •	Operating leverage	+	• Minimum \$50 million debt	=	High teens to low 20% annual EPS	
•	Market share gains	•	12% - 14% annual EBITDA		paydown targeted		growth	
•	7% - 9% annual revenue growth		growth					

 $Revenue\ growth, margin\ expansion\ and\ delever aging\ allow\ CBRE\ to\ achieve\ substantial\ earnings\ growth.$

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Remember Who We Are

We are:

 A growth-oriented business services enterprise with more than 200 offices around the world

- · A full service provider with a diverse suite of services to address any commercial real estate need
- More than 2X the size of our nearest competitor in terms of 2004 revenue
- Focused on growing existing client relationships through cross-selling opportunities and a multi-market approach
- Focused on outperforming the industry in terms of margin expansion and market penetration
- Able to significantly leverage our operating structure
- A strong cash flow generator

We are not:

- · Asset intensive
- · Capital intensive
- A REIT or direct property owner
- Dependent on a few markets, producers or clients
- Interest rate dependent

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Appendix

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Reconciliation of Normalized EBITDA to EBITDA to Net Income (Loss)

	Three Months Ende	ed March 31,
(\$ in millions)	2005	2004
Normalized EBITDA	52.7	25.4
Less:		
Merger-related charges related to the Insignia acquisition	_	10.0
Integration costs related to the Insignia acquisition	2.5	5.3
EBITDA	50.2	10.1
Add:		
Interest income	2.5	1.3
Less:		
Depreciation and amortization	10.4	16.8
Interest expense	13.6	19.7
Loss on extinguishment of debt	4.9	_
Provision (benefit) for income taxes	9.2	(8.5)
Net income (loss)	14.6	(16.6)

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Reconciliation of Normalized EBITDA to EBITDA to Net Income (Loss)

	Trailing Twelve	Months	Year Ended December 31,			
(\$ in millions)	Q1 2005	Q1 2004	2004	2003	2002	
Normalized EBITDA	327.6	191.6	300.3	183.2	130.7	
Less:						
Merger-related charges related to the Insignia acquisition	15.6	46.8	25.6	36.8	_	
Integration costs related to the Insignia acquisition	11.6	18.9	14.4	13.6	_	
One-time compensation expense related to the initial public offering	15.0		15.0		<u> </u>	
EBITDA	285.4	125.9	245.3	132.8	130.7	
Add:						
Interest income	5.5	3.8	4.3	3.6	3.2	
Less:						
Depreciation and amortization	48.5	103.2	54.9	92.6	24.6	
Interest expense	59.3	76.7	65.4	71.3	60.5	

Loss on extinguishment of debt Provision (benefit) for income taxes	26.0 61.2	13.5 (13.7)	21.1 43.5	13.5 (6.3)	30.1
Net income (loss)	95.9	(50.0)	64.7	(34.7)	18.7

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Reconciliation of Net Income (Loss) to Net Income (Loss), As Adjusted

	Three Months Ended March 31,		
(\$ in millions, except share data)	2005		2004
Net income (loss)	14.6		(16.6)
Amortization related to net revenue backlog acquired in the Insignia acquisition, net of tax	_		4.3
Merger-related charges related to the Insignia acquisition, net of tax	_		6.3
Integration costs related to the Insignia acquisition, net of tax	1.5		3.4
Loss on extinguishment of debt, net of tax	2.9		_
Net income (loss), as adjusted	 19.0		(2.6)
Diluted income (loss) per share, as adjusted	\$ 0.25	\$	(0.03)
Weighted average shares outstanding for diluted income per share, as adjusted	76,184,725		62,522,176
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Reconciliation of Net Income to Net Income, As Adjusted

TTM 1st Quarter 2005 Results

[CHART]

- (a) Amortization expense related to Insignia net revenue backlog
- (b) Insignia merger-related and integration costs
- (c) One-time IPO related compensation expense
- (d) Costs of extinguishment of debt

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[LOGO]